Our world is changing. New technology, evolving consumer preferences and demographic shifts are reshaping societies. These secular trends may offer a significant tailwind for companies able to innovate and dominate. Capturing these winners could offer a significant alpha opportunity for long-term investors.

The BlackRock Global Unconstrained Equity Fund (UK) seeks to only own what we believe are the best businesses globally. The Fund’s investments are concentrated in those rare businesses able to deliver sustainable long-term returns, taking advantage of structural disruption and significant reinvestment opportunities.

Capital at risk: The value of investments and the income from them can fall as well as rise and is not guaranteed. Investors may not get back the amount originally invested.
Why the BlackRock Global Unconstrained Equity Fund (UK)?

1. Powerful structural shifts are driving change across multiple industries

The personal luxury goods market grew >90% from 2009 to 2019.¹

Cash is now used for just 28% of US transaction volumes, down from 51% in 2010.²

The global surgical robots market is forecast to reach US$17bn by 2025, up from US$6.8bn in 2018.³

¹ Source: Bain and company, 2020.
³ Source: Nature 580, S5-S7 (2020). There is no guarantee that any forecasts made will come to pass.

FOR PROFESSIONAL CLIENTS ONLY
2. Only the best companies will be able to exploit these changes long-term

Few companies stand the test of time

The historic annual turnover of the S&P 500 Index is 4.4% and more than 50% of stocks in the index, were not there 20 years ago.

Companies that can sustain high returns for a long-period of time are rarely accurately priced

- Ford
- Novo Nordisk

<table>
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<tr>
<th>Cost in Jan 1999*</th>
<th>What should it have cost?**</th>
</tr>
</thead>
<tbody>
<tr>
<td>10x</td>
<td>30x</td>
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<tr>
<td>3x</td>
<td>415x</td>
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Source right: BlackRock, 31 December 2021. For illustrative purposes only. Reference to the names of each company mentioned in this communication is merely for explaining the investment strategy, and should not be construed as investment advice or investment recommendation of those companies. Not all of the stocks referenced are held in the Fund.

*Price to earnings (P/E) ratio on 1 Jan 1999. **What P/E the stock would have needed to trade at to perform in-line with MSCI World from 1 Jan 1999 to 31 Dec 2021.
3. We seek to generate high returns by investing in these businesses

The Global Unconstrained Equity Fund (UK) seeks to identify the rare companies that can sustain high returns for a decade. It then selects a small number of them to maximise their stock specific impact and then holds them for a long time to seek to compound their returns.

Typical number of holdings: we are high conviction and concentrated in proven winners

Typical portfolio turnover: a long-term focus to capture compounding

Active share: a genuinely active and differentiated portfolio seeking to deliver alpha

>50% of the portfolio invested in stocks with defensive earnings and cash flows: a foundation of resilience

Source: BlackRock, March 2022. Please refer to the Fund prospectus for specific investment guidelines. There is no guarantee that a positive investment outcome will be achieved. ¹Active share is a measure of the proportion of a portfolio that deviates from the benchmark index.
Great businesses that can sustain high returns over very long periods of time are rare but may offer significant alpha.

This strategy seeks to exclusively invest in these businesses.”

Alister Hibbert
Portfolio Manager,
BlackRock Global Unconstrained Strategy
Potential benefits of the strategy

**Alpha**

Seeking to deliver high returns by owning what we believe are the best businesses

Backed by a highly experienced portfolio management team benefitting from BlackRock’s depth of insights

**Convenience**

Ignoring market noise and just focusing on real businesses and fundamental outcomes

Removing the worry of macro, thematic, allocation or market timing calls with a long-term global portfolio

**Clarity**

A simple, clear policy on how the portfolio managers will invest

Investment decisions that clients can understand in businesses they understand

For illustrative purposes only. There is no guarantee that a positive investment outcome will be achieved.

FOR PROFESSIONAL CLIENTS ONLY
Our investment commitment

We aim to

1. Allocate capital like a business owner
2. Build a resilient portfolio
3. Ignore factors, indices and other artificial constructs
4. Buy businesses, not share prices and look straight through the short term
5. Divest based on structural considerations only

For illustrative purposes only. There is no guarantee that a positive investment outcome will be achieved.
Outcome sought
› Targeting long-term outperformance of global equity markets (as represented by the MSCI World Index)
› Short-term performance volatility likely

Investment universe
Developed markets

Holdings
20 – 30

Fund launch date
21 January 2020

ESG
BlackRock baseline screens and ESG integration

Historic performance

Source: BlackRock, 31 March 2022. The figures shown relate to past performance. Past performance is not a reliable indicator of future results and should not be the sole factor of consideration when selecting a product or strategy. *1 Year rolling to 31 March 2022. **Fund inception 21 January 2020. Returns are shown net of fees for an investment in the GBP D class (ISIN: GB00BFK3ML85) which is subject to a 0.75% management fee plus other expenses. Performance of other share classes may vary. Market is represented by the MSCI World Index. The Fund is actively managed and the IM has discretion to select the Fund’s investments. The Fund has an unconstrained investment style (i.e. it will not take a benchmark index into account when selecting the Fund’s investments). However, the IM will refer to the MSCI World Index (the Index) for risk management purposes to ensure that the active risk (i.e. degree of deviation from the Index) taken by the Fund remains appropriate given the Fund’s investment objective and policy (including, in particular, its unconstrained investment style). The IM is not bound by the components or weighting of the Index when selecting investments. The IM may also use its discretion to invest in securities not included in the Index in order to take advantage of specific investment opportunities. The Fund’s portfolio holdings are expected to deviate materially from the Index. The Fund is designed to provide investors with achievement of the investment objective by typically taking a higher level of active risk relative to the Index in order to seek a commensurate active return in excess of applicable management fees over the longer term (i.e. 5 years or more). The Index should be used by investors to compare the performance of the Fund. The latest performance data for all share classes can be found on our website: www.BlackRock.com.

FOR PROFESSIONAL CLIENTS ONLY
Risks warnings

Capital at risk. The value of investments and the income from them can fall as well as rise and are not guaranteed. Investors may not get back the amount originally invested.

Past performance is not a reliable indicator of current or future results and should not be the sole factor of consideration when selecting a product or strategy.

Changes in the rates of exchange between currencies may cause the value of investments to diminish or increase. Fluctuation may be particularly marked in the case of a higher volatility fund and the value of an investment may fall suddenly and substantially. Levels and basis of taxation may change from time to time.

Fund specific risks

Equity risk: The value of equities and equity-related securities can be affected by daily stock market movements. Other influential factors include political, economic news, company earnings and significant corporate events.

Concentration risk: Investment risk is concentrated in specific sectors, countries, currencies or companies or because the Fund has only a small number of investments. This means the Fund is more sensitive to any localised economic, market, political or regulatory events. Concentrated investment exposure by the Fund could magnify the other risks to which the Fund is exposed.

Counterparty risk: The insolvency of any institutions providing services such as safekeeping of assets or acting as counterparty to derivatives or other instruments, may expose the Fund to financial loss.

Unconstrained investment risk: Funds may have an unconstrained investment style (i.e. the Investment Manager will not take into consideration the specific constituents of any benchmark index when selecting investments for such Funds). Accordingly, the active risk (i.e. the degree of deviation between the returns of any such Fund and the returns of any benchmark indices which are broadly representative of the universe of securities in which such Funds invest) taken on by such Funds is expected to be significant. As a result, such Funds will be particularly reliant on the ability of the Investment Manager to identify securities that perform well, and the failure of the Investment Manager to do so may result in such Funds underperforming market performance (as represented by benchmark indices) and/or suffering capital losses, which may be significant. There can be no guarantee that such Funds will outperform, or indeed match the performance of, any benchmark index.

Emerging markets risk: Emerging market investments are usually associated with higher investment risk than developed market investments. Therefore, the value of these investments may be unpredictable and subject to greater variation.

ESG policy risk: The Fund seeks to exclude companies engaging in certain activities inconsistent with ESG criteria. Investors should therefore make a personal ethical assessment of the Fund’s ESG screening prior to investment. Such ESG screening may adversely affect the value of the Fund’s investments compared to a fund without such screening.
Important information

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