THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt about the course of action to take, you should consult your stockbroker, solicitor, accountant or other professional advisor.

BlackRock Strategic Funds (SICAV) (the "Company")

2026 Annual General Meeting

15 October 2026

If you have sold or transferred your shares in the Company, please pass this document at once to the purchaser or transferee or to the stockbroker, bank or other agent through whom the sale or transfer was effected, for transmission to the purchaser or transferee as soon as possible.

Registered Office: 17 boulevard Kockelscheuer, L-1821 Luxembourg, Grand Duchy of Luxembourg
Company Registration number: B 127481
Directors: Denise Voss, Davina Saint, Geoffrey Radcliffe, Bettina Mazzocchi, Vasiliki Pachatouridi and Benjamin Gregson

BlackRock Strategic Funds (SICAV)
(the "Company")

15 September 2026

Dear Shareholder,

Annual General Meeting
Attached is the notice of the 2026 Annual General Meeting of the Company (the "AGM") and a form of proxy and ballot paper for those shareholders entitled to vote on the AGM resolutions but who are unable to attend the AGM (or any adjournment thereof).

Business to be transacted

Items 1, 2, 3 & 12

These items listed in the notice deal with the normal matters to be attended to at an AGM, namely, the receipt and consideration of the annual accounts, a review of the Company's affairs by way of consideration of the annual accounts, approving the payment of dividends for the year ended 31 May 2026, discharging the Board for the performance of its duties for the past fiscal year, and approving the remuneration of the Directors.

Items 4 to 11

Items 4 to 11 deal with the appointment and re-appointment of Directors in accordance with Luxembourg Company law and require the passing of an ordinary resolution of the Company.

The Board is committed to maintaining an appropriate balance of skills, experience, independence and knowledge of the Company and supports a planned and progressive renewal of the Board. The Board is committed to carrying out an annual review of its performance and activities and Directors put forward for election by the shareholders possess the skills needed to maintain this balance.

The biographical details of the Directors seeking re-election are set out in the Appendix of the Notice and collectively demonstrate a breadth of investment knowledge and experience, business and financial skills and legal and regulatory familiarity which enables them to provide effective strategic leadership, oversight, and proper governance of the Company. BlackRock considers the current composition to be a suitable and appropriate balance for the Board. The Board currently comprises six Directors, two of whom are deemed to be independent. As for any new Director, Mr Hales' appointment is subject to a no-objection confirmation from the Commission de Surveillance du Secteur Financier, the Luxembourg regulator. This is reflected in the resolution under item 10 accordingly.

More information about board composition and board responsibilities is contained in the Corporate Governance statement set out in the Annual Report.

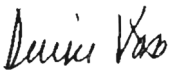
Item 13

The Shareholders are being asked to consider and, if thought fit, approve the re-appointment of Deloitte Audit S.à r.l as the Company's auditors at the AGM.

Recommendation
The Board believes that the resolutions to be proposed at the AGM are in the best interests of the shareholders and the Company as a whole and, accordingly, the Directors strongly recommend that you vote in favour of the resolutions at the AGM.

If you would like any further information or have any questions regarding this letter, please contact the Company's Singapore Representative, BlackRock (Singapore) Limited, at #18-01 Twenty Anson, 20 Anson Road Singapore 079912 or by telephone on +65 6411-3000.

Yours faithfully



Denise Voss
Chairwoman

BlackRock

BlackRock Strategic Funds (SICAV) (the "Company")

Registered Office: 17 boulevard Kockelscheuer, L-1821 Luxembourg, Grand Duchy of Luxembourg

R.C.S. Luxembourg B 127481

NOTICE OF 2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS

The 2026 Annual General Meeting of Shareholders of the Company (the "Meeting") will be held at the registered office of the Company at 3.00 p.m. CET on Thursday 15 October 2026 for the purpose of considering and voting upon the following matters:

Agenda

1. To receive the Directors' and Auditor's reports and to approve the financial statements for the year ended 31 May 2026.
2. To approve the payment of dividends for the year ended 31 May 2026.
3. To agree to discharge the Board for the performance of its duties for the past fiscal year.
4. To re-elect Ms Denise Voss as Director until the next annual general meeting of shareholders to be held in 2027.
5. To re-elect Mr Geoffrey Radcliffe as Director until the next annual general meeting of shareholders to be held in 2027.
6. To re-elect Ms Davina Saint as Director until the next annual general meeting of shareholders to be held in 2027.
7. To re-elect Ms Bettina Mazzocchi as Director until the next annual general meeting of shareholders to be held in 2027.
8. To re-elect Ms Vasiliki Pachatouridi as Director until the next annual general meeting of shareholders to be held in 2027.
9. To re-elect Mr Benjamin Gregson as Director until the next annual general meeting of shareholders to be held in 2027.
10. To elect Mr Rees Hales effective as and when CSSF approval is received, as Director until the next annual general meeting of shareholders to be held in 2027.
11. To acknowledge the resignation of Mr Keith Saldanha as Director as from 04 March 2026.
12. To approve the remuneration of the Directors.
13. To re-elect Deloitte Audit S.à r.l as Auditor until the accounts of 2027 are approved at the annual general meeting of shareholders to be held in 2027.

Voting

Resolutions on the Agenda may be passed without a quorum, by a simple majority of the votes cast thereon at the Meeting.

Voting Arrangements

In order to vote at the meeting:

1. The holders of Registered Shares may be present in person or:
   (a) represented by a duly appointed proxy; or
   (b) vote by means of a ballot paper ("formulaire") in accordance with the procedures set out in Article 11 of the Company's Articles of Association.
2. Shareholders who cannot attend the Meeting in person are invited to:
   (a) send a duly completed and signed proxy form to the registered address of the Company (or by Fax: +352 / 46 40 10 – 398) to arrive no later than midnight CET on 08 October 2026; or
   (b) deliver or send by fax a duly completed and signed ballot paper to the registered address (by Fax No: +352 / 46 40 10 – 398) to arrive no later than 5.00 p.m. CET on 14 October 2026.
3. Proxy forms for registered shareholders can be obtained from the registered office of the Company. A person appointed proxy need not be a holder of Shares in the Company.
4. A pro forma ballot paper can be downloaded from: http://www.blackrock.co.uk/intermediaries/library.
5. Lodging of a proxy form or ballot vote will not prevent a shareholder from attending the Meeting and voting in person if they decide to do so. Shareholders wishing to attend the Meeting in person shall notify the Company by sending a notification of attendance to the registered address of the Company (or by Fax No: +352 / 46 40 10 – 398), such notice to be received no later than midnight Luxembourg Time on 08 October 2026.

Copies of the audited annual reports and other financial reports of the Company are available for inspection at the registered office of the Company. Shareholders may also request the Company or the local investor servicing team to send them a copy of such reports or may view the accounts by following the link - www.blackrock.co.uk/intermediaries/library

If you would like any further information or have any questions regarding this letter, please contact the Company's Singapore Representative, BlackRock (Singapore) Limited, at #18-01 Twenty Anson, 20 Anson Road Singapore 079912 or by telephone on +65 6411-3000.

03 June 2026

The Board of Directors

Paying Agents

Austria
Raiffeisen Bank International AG
Am Stadtpark 9
1030 Vienna
Austria

Belgium
J.P. Morgan Chase Bank, Brussels Branch
1 Boulevard du Roi Albert II
Brussels
B-1210 Belgium

Czech Republic
UniCredit Bank Czech Republic and Slovakia a.s.
Prague 4 – Michle, Želetavská 1525/1
Postcal Code 140 92,
Czech Republic

Luxembourg
(Central Paying Agent)
J.P. Morgan Bank Luxembourg S.A.
European Bank & Business Centre
6C, route de Trèves
L-2633, Senningerberg
Luxembourg

Italy
Allfunds Bank, S.A.,
Milan branch,
Via Santa Margherita 7
20121 Milan
Italy

BNP Paribas Securities Services
Succursale di Milano – Via Ansperto 5
20123 Milan
Italy

Société Générale Securities Services S.p.A.
Via Benigno Crespi 19/A - MAC II
20159 Milan
Italy

Banca Monte dei Paschi di Siena S.p.A.
Piazza Salimbeni 3
53100 Siena
Italy

State Street Bank International Gmbh – Succursale Italia
Via Ferrante Aporti, 10
20125 Milan
Italy

Banca Sella Holding S.p.A
Piazza Gaudenzio Sella 1
13900 Biella (BI)
Italy

CACEIS Bank, Italy Branch
1-3 Place Valhubert
75206 Paris
Cedex 13 (France)
Operation address:
Piazza Cavour, 2
20121 Milan

ICCREA Banca S.p.A.
Via Lucrezia Romana 41/47
00178 Rome
Italy

Switzerland
State Street Bank International GmbH,
Munich, Zurich branch
Beethovenstrasse 19,
CH-8027 Zurich, Switzerland

United Kingdom
J.P. Morgan Trustee and Depositary Company Limited
Hampshire Building, 1st Floor
Chaseside
Bournemouth
BH7 7DA, UK

APPENDIX TO AGM NOTICE

Directors' Biographies

Denise Voss (Chairwoman) (American, Luxembourg resident): Ms. Voss is a Non-Executive Director of financial services companies and is based in Luxembourg. She serves as a Director on the Boards of flagship funds of major fund promoters, including BlackRock Global Funds and BlackRock Global Index Funds. Ms. Voss previously worked for Franklin Templeton in Luxembourg for over 25 years as a Conducting Officer and Director of the firm's UCITS and alternative investment fund management business. Prior to joining Franklin Templeton, she worked for 10 years at Coopers & Lybrand in Boston, USA and in Luxembourg. She earned an undergraduate degree from Tufts University, as well as a master's degree in accountancy from Bentley University. Ms. Voss serves on the board of Accelerating Impact, a non-profit organisation seeking to accelerate emerging fund managers focusing on climate and social investment themes. From 2019-2025, she was Chairwoman of LuxFLAG, a non-profit agency awarding sustainable finance labels to eligible investment vehicles. Ms. Voss is an adjunct lecturer for the Masters of Science in Wealth Management degree program at the University of Luxembourg, since 2019. She was Chairwoman of the Association of the Luxembourg Fund Industry (ALFI) from 2015-2019, and a member of the ALFI Board of Directors from 2007-2019.

Geoffrey D. Radcliffe (British & Luxembourger dual nationality, Luxembourg resident): Director since 1999, Mr. Radcliffe is a Non-Executive Director with over 40 years' experience in the investment management industry. He was, until February 2024, a Managing Director in BlackRock's Technology & Operations, Global Accounting and Product Services team, heading Product Oversight and Governance International for BlackRock EMEA & Asia Pacific and heading the BlackRock Luxembourg office. Mr. Radcliffe currently serves as a director on the boards of a number of investment funds domiciled in Luxembourg. Mr. Radcliffe is a Fellow of The Institute of Chartered Accountants in England and Wales and an Associate of The Chartered Institute of Bankers. He was a Member of the Board of Directors of ALFI (Luxembourg Fund Industry Association) for 10 years to June 2023, chair and member of many key ALFI fund industry working groups and committees, and continues to be engaged with ALFI.

Davina Saint (Irish): Based in Dublin, is an Independent Non-Executive Director of various financial services companies including the Irish National Assets Management Agency. Ms Saint worked with the BNP Paribas Group for over 20 years as the General Counsel for its Irish Corporate and Institutional banking business and latterly as the Head of Branch for BNP Paribas' Irish Securities Services business. Prior to joining BNP Paribas, she worked in the City of London with ABN Amro after qualifying as a Solicitor in the field of shipping litigation. She holds an Honours degree in Law from the London School of Economics. She is also a Chartered Director (CDir) and a Certified Bank Director.

Bettina Mazzocchi-Mallarmé (French and British dual nationality): is a Managing Director of BlackRock and is based in Paris. She is a head of the iShares and Wealth for France, Belgium, Luxembourg and Monaco. Before joining BlackRock in 2018, she had been at PIMCO since 2008 where she most recently was Country head for France. Previous roles held by Ms. Mazzocchi were with Morgan Stanley, Bank of America and Credit Suisse First Boston, where she had focused on Credit Derivatives, Structured Credit and Debt Capital markets respectively. Ms. Mazzocchi is a graduate of the Institut d'Etudes Politiques de Paris ("Sciences Po") and Paris III Sorbonne Nouvelle.

Vasiliki Pachatouridi (British & Greek dual nationality):is a Managing Director of BlackRock, the Head of iShares Fixed Income Product Strategy EMEA within BlackRock's Indexed Fixed Income Portfolio Management Group (PMG). She is responsible for driving the adoption of iShares Fixed Income ETFs and other indexed fixed income strategies across both institutional and wealth channels. Ms. Pachatouridi also represents the firm in front of clients, regulators, industry bodies and the media, advocating for the need to modernize bond markets, particularly around trading, liquidity and the evolution of indices. Ms. Pachatouridi's service with the firm dates back to 2007, including her years with Barclays Global Investors (BGI), which merged with BlackRock in 2009. Previously, she was a member of the iShares EMEA Investment Strategies & Insights team, where she provided analysis on ETF products as well as investment trade ideas and market insights to a variety of clients. At BGI, she started her career within the Transition Management team. Ms. Pachatouridi earned MSc degree, with a first class honours, in Investment Management from Cass Business School in 2007 and a BSc degree in Business Administration from University of Bath in 2006.

Benjamin Gregson (Australian, Luxembourg resident): is a Managing Director of BlackRock and Head of the BlackRock Luxembourg office and Regulatory Governance. Mr. Gregson's primary responsibility is the oversight of BlackRock's Luxembourg Fund platform and Leadership of the BlackRock offices in Luxembourg. This includes partnering with functional teams to support growth, manage risk, promote operational efficiency, and respond to market and regulatory change. Mr. Gregson is Chair of the Dirigeant Committee and a Director of BlackRock (Luxembourg) S.A., a Director of BlackRock Funds Management Company S.A. and a member of the EMEA Product Development Committee. In addition to his BlackRock positions Mr Gregson is a Board Member of the Association of the Luxembourg Fund Industry (ALFI) since 2023. Mr. Gregson has 25+ years industry experience (20 at BlackRock) gained through senior positions in Australia, Asia Pacific & Luxembourg. Prior to relocating to Luxembourg, Mr. Gregson was Head of Asia-Pacific Fund Administration based in Hong Kong.

Rees Hales (British nationality): is a Managing Director of BlackRock and based in London. Mr. Hales is Head of EMEA Product Distribution within Global Product Solutions. Mr. Hales leads the prioritisation of BlackRock's full product platform within EMEA - across alpha seeking, private markets, ETFs and index mutual funds. Mr. Hales has over 20 years industry experience, prior to BlackRock he held roles at Lloyds Bank Financial Markets and Barclays Wealth leading the distribution strategy of cross-product strategies including multi asset, structured products and beta solutions into multiple sales channels. Mr. Hales holds a BSc (hons) in Economics & Economic History; Investment Management Certificate and Private Client Investment Advice & Management.

BlackRock Strategic Funds (SICAV) (the "Company")

R.C.S. Luxembourg B 127481

BlackRock

Proxy Form

Please return the completed proxy form to the Registered Office of the Company at its registered address (address: c/o State Street Bank International GmbH, Luxembourg Zweigniederlassung, 17 Boulevard de Kockelscheuer, L-1821 Luxembourg, Fax No: +352/46 40 10 – 398) to arrive in Luxembourg by midnight CET on 08 October 2026.

Shareholder(s) name

(See notes 1 to 4 overleaf)

The undersigned,

with the address of

with account number

holder(s) of

shares of BlackRock Strategic Funds (SICAV) hereby appoint(s) as proxy with power of substitution:

Name of Proxy

(See notes 5 and 7 overleaf)

Mr / Mrs / Miss / Title

Name

Address

who agrees to vote the said shares of the undersigned at the Annual General Meeting of shareholders of the Company, which will be held at 17 Boulevard de Kockelscheuer, L-1821 Luxembourg, Grand Duchy of Luxembourg, at 3.00 p.m. CET on Thursday 15 October 2026 or at any adjournments thereof or at any reconvened meeting with the same agenda, for the purpose of considering and voting upon the following matters:

Annual General Meeting

(See note 6 overleaf)

For	Against	Abstain	
☐	☐	☐	1. To receive the Directors' and Auditor's reports and to approve the financial statements for the year ended 31 May 2026.
☐	☐	☐	2. To approve the payment of dividends for the year ended 31 May 2026.
☐	☐	☐	3. To agree to discharge the Board for the performance of its duties for the past fiscal year.
☐	☐	☐	4. To re-elect Ms Denise Voss as Director until the next annual general meeting of shareholders to be held in 2027.
☐	☐	☐	5. To re-elect Mr Geoffrey Radcliffe as Director until the next annual general meeting of shareholders to be held in 2027.
☐	☐	☐	6. To re-elect Ms Davina Saint as Director until the next annual general meeting of shareholders to be held in 2027.
☐	☐	☐	7. To re-elect Ms Bettina Mazzocchi as Director until the next annual general meeting of shareholders to be held in 2027.
☐	☐	☐	8. To re-elect Ms Vasiliki Pachatouridi as Director until the next annual general meeting of shareholders to be held in 2027.
☐	☐	☐	9. To re-elect Mr Benjamin Gregson as Director until the next annual general meeting of shareholders to be held in 2027.
☐	☐	☐	10. To elect Mr Rees Hales effective as and when CSSF approval is received, as Director until the next annual general meeting of shareholders to be held in 2027.
No vote required for this item			11. To acknowledge the resignation of Mr Keith Saldanha as Director as from 04 March 2026.
☐	☐	☐	12. To approve the remuneration of the Directors.

☐	☐	☐	13. To re-elect Deloitte Audit S.à.r.l as Auditor until the accounts of 2027 are approved at the annual general meeting of shareholders to be held in 2027.

Signature(s) of shareholder(s)

(All joint holders must sign)

Dated	

THIS PROXY FORM MAY NOT BE USED AS A BALLOT FORM (“FORMULAIRE”)

NOTES

1. Please print your name(s) in the space provided. If a registered share is held jointly, the right to appoint a proxy and to vote must be jointly exercised. Accordingly, the names of all joint holders must be printed here and all joint holders must sign at the foot of this proxy in the space provided. A corporation may execute this form of proxy under the hand of a duly authorised officer.
2. Please insert above the number of shares held in the Company. If not completed, this proxy will relate to all shares held by the shareholder(s).
3. Where shares have been redeemed between the date of receipt of a proxy form and the cut-off time for receipt of proxies, the lower number of shares will be taken as per the direction of the vote on the proxy form.

   Where shares have been redeemed between the date of receipt of a proxy form detailing split votes and the cut-off time for receipt of proxies, the decrease in votes will be pro-rated in proportion to the shares registered at the cut-off time for receipt of proxies unless an amended vote is received by proxy form before midnight CET on 08 October 2026 or a ballot form before 5.00 p.m. CET on 14 October 2026.

   Where shareholdings have been increased between the date of receipt of a proxy form and the cut-off time for receipt of proxies, the number of votes cast will not be increased without an additional or superseding proxy form received before midnight CET on 08 October 2026 or a ballot form received before 5.00 p.m. CET on 14 October 2026.
4. Please insert your allocated account number.
5. Please insert the full name of your proxy. If no name is inserted, the Chairman of the Meeting will act as your proxy.
6. Please indicate by inserting an X in the appropriate space the manner in which your proxy is to vote. Unless so indicated, your proxy will vote or abstain from voting as he thinks fit.
7. A proxy need not be a shareholder of the Company. Completion and return of this form of proxy will not preclude shareholders from attending and voting in person at the Meeting should they subsequently decide to do so.

BlackRock Strategic Funds (SICAV) (the “Company”)

Registered Office: 17 Boulevard de Kockelscheuer, L-1821 Luxembourg, Grand Duchy of Luxembourg

R.C.S. Luxembourg B 127481

Ballot Paper (“Formulaire”)

Please deliver or fax completed ballot paper to the Registered Office of the Company at its registered address (address: c/o State Street Bank International GmbH, Luxembourg Zweigniederlassung, 17 Boulevard de Kockelscheuer, L-1821 Luxembourg, Fax No: +352/46 40 10 – 398) to arrive by 5.00 p.m. CET in Luxembourg on 14 October 2026.

Shareholder(s) name

(See note 1 below)

The undersigned,

With account number

holder(s) of

shares of BlackRock Strategic Funds SICAV

for the purpose of the **Annual General Meeting** of shareholders (the “Meeting”) of the Company to be held at the registered office of the Company at 3.00 p.m. CET on Thursday 15 October 2026 or at any adjournment thereof with the following agenda:

Agenda

1. To receive the Directors’ and Auditor’s reports and to approve the financial statements for the year ended 31 May 2026.
2. To approve the payment of dividends for the year ended 31 May 2026.
3. To agree to discharge the Board for the performance of its duties for the past fiscal year.
4. To re-elect Ms Denise Voss as Director until the next annual general meeting of shareholders to be held in 2027.
5. To re-elect Mr Geoffrey Radcliffe as Director until the next annual general meeting of shareholders to be held in 2027.
6. To re-elect Ms Davina Saint as Director until the next annual general meeting of shareholders to be held in 2027.
7. To re-elect Ms Bettina Mazzocchi as Director until the next annual general meeting of shareholders to be held in 2027.
8. To re-elect Ms Vasiliki Pachatouridi as Director until the next annual general meeting of shareholders to be held in 2027.
9. To re-elect Mr Benjamin Gregson as Director until the next annual general meeting of shareholders to be held in 2027.
10. To elect Mr Rees Hales effective as and when CSSF approval is received, as Director until the next annual general meeting of shareholders to be held in 2027.
11. To acknowledge the resignation of Mr Keith Saldanha as Director as from 04 March 2026.
12. To approve the remuneration of the Directors.
13. To re-elect Deloitte Audit S.à.r.l as Auditor until the accounts of 2027 are approved at the annual general meeting of shareholders to be held in 2027.

First Resolution

The Meeting RESOLVES to approve the financial statements for the year ended 31 May 2026.

For	☐	with		(number of Shares) Shares
Against	☐	with		(number of Shares) Shares
Abstention	☐	with		(number of Shares) Shares

BlackRock Strategic Funds (SICAV) (the “Company”)

Second Resolution

The Meeting RESOLVES to approve the payment of dividends for the year ended 31 May 2026.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Third Resolution

The Meeting RESOLVES to agree to discharge the Board for the performance of its duties for the past fiscal year.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Fourth Resolution

The Meeting RESOLVES to re-elect Ms Denise Voss as Director until the next annual general meeting of shareholders to be held in 2027.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Fifth Resolution

The Meeting RESOLVES to re-elect Mr Geoffrey Radcliffe as Director until the next annual general meeting of shareholders to be held in 2027.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Sixth Resolution

The Meeting RESOLVES to re-elect Ms Davina Saint as Director until the next annual general meeting of shareholders to be held in 2027.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Seventh Resolution

The Meeting RESOLVES to re-elect Ms Bettina Mazzocchi as Director until the next annual general meeting of shareholders to be held in 2027.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Eighth Resolution

The Meeting RESOLVES to re-elect Ms Vasiliki Pachatouridi as Director until the next annual general meeting of shareholders to be held in 2027.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

Ninth Resolution

The Meeting RESOLVES to re-elect Mr Benjamin Gregson as Director until the next annual general meeting of shareholders to be held in 2027.

For ☐ with _____ (number of Shares) Shares

Against ☐ with _____ (number of Shares) Shares

Abstention ☐ with _____ (number of Shares) Shares

BlackRock Strategic Funds (SICAV) (the “Company”)

Tenth Resolution

The Meeting RESOLVES to elect Mr Rees Hales effective as and when CSSF approval is received, as Director until the next annual general meeting of shareholders to be held in 2027.

For	☐	with		(number of Shares) Shares
Against	☐	with		(number of Shares) Shares
Abstention	☐	with		(number of Shares) Shares

Eleventh Resolution

The Meeting RESOLVES to acknowledge the resignation of Mr Keith Saldanha as Director as from 04 March 2026.
No vote required.

Twelfth Resolution

The Meeting RESOLVES to approve the remuneration of the Directors.

For	☐	with		(number of Shares) Shares
Against	☐	with		(number of Shares) Shares
Abstention	☐	with		(number of Shares) Shares

Thirteenth Resolution

The Meeting RESOLVES to re-elect Deloitte Audit S.à.r.l as Auditor until the accounts of 2027 are approved at the annual general meeting of shareholders to be held in 2027.

For	☐	with		(number of Shares) Shares
Against	☐	with		(number of Shares) Shares
Abstention	☐	with		(number of Shares) Shares

Please indicate with an “X” in the appropriate boxes how you wish to vote with respect to what number of shares on the relevant resolutions. The omission to tick any boxes with respect to each and any resolution shall be considered as a void vote.

This ballot paper (“formulaire”) shall be received by the Company no later than 5.00 pm CET on 14 October 2026. Any ballot paper (“formulaire”) received by the Company after such deadline or without evidence of its valid execution, shall be disregarded for quorum purposes.

Signature(s) of shareholder(s)

(All joint holders must sign)

Dated 2026	

Notes

1. Please print your name(s) and address (es) or registered office in the space provided. If a registered share is held jointly, the right to vote must be jointly exercised. Accordingly, the names of all joint holders must be inserted and all joint holders must sign at the foot of this ballot paper in the space provided. A corporation may execute this ballot paper under the hand of a duly authorised officer.