BlackRock.

Our 2020 sustainability actions

This January, BlackRock wrote to clients outlining our conviction that sustainability risk – and climate risk in particular – is investment risk. We committed to making sustainability a key component of the way BlackRock manages risk, constructs portfolios, designs products, and engages with companies.

Here are a few highlights from this year:

Integrating ESG

The firm delivered on its goal of having 100% of our approximately 5,600 active and advisory BlackRock strategies ESG integrated – covering US\$2.7 trillion in assetsⁱ.

Increasing access

BlackRock introduced **93 new sustainable solutions in 2020**, helping clients allocate **US\$39 billion** to **sustainable investment strategies**, which helped increase our sustainable assets by **41%** from December 31, 2019.

Improving ESG data

BlackRock added **1,200** sustaina bility metrics to Aladdin and established data partnerships with Sustainalytics, Refinitiv and Rhodium to help clients better understand ESG and physical climate risks.

Pioneering sustainability

BlackRock pioneered new sustainable strategies with the **first** dedicated ESG solution in Mexico and, in the US, the **first** index-based target-date ESG funds and the **first** suite of single-ticker ESG asset allocation ETFs.

New climate risk tools

Aladdin Climate launched, setting a new standard for assessing environmental risks across asset classes in investment portfolios.

Intensifying engagement and transparency

244 carbon-intensive companies risk voting action in 2021 absent significant progress on climate; increased transparency with more than 50 Vote Bulletins on highprofile votes and saw a 288% increase in SASB reporters since our call for SASB and TCFD-aligned reporting.

Below is a list of our 2020 sustainability actions, and the progress we have made across three key categories to help clients invest sustainably.

Building sustainable portfolios		Increasing access to sustainable investing	Enhancing sustainability in stewardship		
Integrating ESG in investment portfolios	 Earlier this year, we achieved our goal of having 100% of our approximately 5,600 active and advisory BlackRock strategies ESG integrated, covering US\$2.7 trillion in assets. And all ESG integrated, publicly available active strategies will feature integration statements on our website by year end. 				
Reducing ESG risk in active strategies	2. All of our discretionary active portfolios have completely exited any investment in public companies with more than 25% of revenues from thermal coal production and are free from any company with ties to controversial weapons ⁱⁱⁱ .				
Enhancing transparency of sustainable characteristics	3. All of our ~1,700 mutual funds and ETFs in Europe, the Americas and APAC will feature ESG metrics covering seven distinct MSCI sustainability characteristics by year's end in addition to transparency on controversial business involvement exposures.				
Using ESG building blocks in portfolios			GG AUM in 2020 ⁱ . Our EMEA model portfolios		
		ur flagship target-date fund in the UK is embarking hich is aiming for 50% ESG exposure by mid-202			
Putting ESG at the heart of Aladdin	7. We launched Aladdin Climate, a new tool that is underpinned by Rhodium data, to help clients better assess physical climate risks across all asset classes in their portfolios.				
	aı	8. We expanded from 12 key performance indicators (KPIs) to 1,200 KPIs to help portfolio and risk managers better identify sustainability-related risks and make informed asset allocation adjustments.			
		e increased the number of data providers where we dding two new partnerships this year with Sustaina			

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Building	sustainable
portfolio	S

Increasing access to sustainable investing

Enhancing sustainability in stewardship

10. We have added 51 new ESG index offerings to reach 141 globally ^{iv} , more than a 50% increase in our total ESG index solutions line-up – on our way to a multi-year goal of 150 .		
11. We further simplified our line-up by creating three distinct suites of sustainable ETFs, one that screens out certain sectors or companies, one that enables clients to balance improved ESG scores while optimizing for close tracking to market-cap indexes, and one that helps clients prioritize higher-rated ESG rated companies while extensively screening out controversial activities.		
12. We worked with 11 providers to launch sustainable versions of flagship indexes, including three new ESG Screened funds with S&P, and working with FTSE Russell and Markit to create sustainability-integrated alternatives of standard benchmarks.		
13. Our suite of environmentally focused cash strategies added two new solutions, bringing our global total to six. Managed sustainable cash assets grew nearly 100% to more than US\$14.5 billion ⁱ in the past year.		
14. We more than doubled our platform of active sustainable products, with 40 new solutions ⁱ in 2020, taking our global total to 71 strategies across equity, fixed income and alternatives. This includes six new Active Equity Impact strategies for institutional and retail clients in select markets, including the US, Canada, APAC, EMEA and LatAm.		
15. A BlackRock fund raised US\$5.1 billion designed to invest client capital in infrastructure assets that support the global energy transition, like natural gas and renewables.		
16. We invested client capital in 18 onshore wind projects in Europe and built the largest ever floating solar project in Taiwan, which has helped provide land for agriculture and local housing.		

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Building sustainable portfolios

Increasing access to sustainable investing

Enhancing sustainability in stewardship

Raising expectations and setting priorities on sustainability

- 17. We **updated 2020 engagement priorities and proxy voting guidelines** across nine markets to reflect intensified focus and dialogue with companies on material sustainability-related risks.
- 18. For the first time, we <u>mapped</u> our engagement priorities to specific UN Sustainable

 Development Goals. We also incorporated KPIs in our engagement priorities to make clear how we expect to hold boards accountable.
- 19. We completed a comprehensive review of our global principles and 2021 proxy voting guidelines, with publication planned in December 2020.

Intensified our approach to engagement and voting

- 20. Our January 2020 sustainability commitments have resulted in engagements increasing to a record level. Engagements grew from **2,050 to 3,040 (a 48% increase YoY).** We engaged with more companies, from **1,458 to 2,020 (a 39% increase YoY),** in more markets (from 42 to 54), and across more of our clients' AUM (from 50% to 61%)^v. Within this, **environmental engagements increased 299% YoY** and **social engagements increased 173% YoY**^v.
- 21. We ramped up our **engagement with 440 carbon-intensive companies**, representing approximately 60% of the global scope 1 and 2 emissions of the companies in which our clients invest. Of these 440 companies, **244 companies risk voting action** in 2021 absent significant progress on climate.
- 22. We voted against management when companies made insufficient progress integrating climate risk into their business models or disclosures. We have taken voting action on climate-related issues at 62 companies viii, up from 53 companies in H1 2020. This includes votes against 62 directors/discharge due to climate-related issues vii at 55 companies viii.

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Enhancing sustainability in stewardship

Transformed the transparency of our stewardship work

- 23. **We published more than 50 Vote Bulletins** year to date (five times the previous three years combined) to explain the rationale for how we have voted and to provide insight into our engagements.
- 24. We moved from annual to quarterly voting disclosure and provided rationales for key votes.
- 25. We initiated a global quarterly engagement summary listing every company engaged and topics discussed.
- 26. We published **eight position papers** explaining our approach to a number of sustainability issues, including Sustainability Accounting Standards Board (SASB) and Task Force on Climaterelated Financial Disclosures (TCFD)-aligned reporting, climaterisk reporting, transition to a low-carbon economy, and sustainable business practices in the agricultural sector.
- 27. We also published **two key reports on our activities and related outcomes:** a special report on **Our Approach to Sustainability** in July and our **2020 Annual Report** in September.

Active participation in private sector initiatives and the public policy debate

- 28. In January 2020, **BlackRock joined Climate Action 100+,** an investor-led corporate engagement initiative encouraging companies to improve climate risk disclosure and align business strategies with the goals of the Paris Agreement. Currently, we are a lead investor on engagement at China Steel Corporation in Taiwan, and an active member of the Asia Advisory Group focused on the engagement strategy for APAC companies.
- 29. Following BlackRock's ask in January, for companies to publish SASB- and TCFD-aligned disclosures, there has been a 288% increase in unique companies reporting aligned with SASBⁱⁱ and 1,500 organizations support the TCFD. BlackRock will publish its own TCFD-aligned disclosure by year end.
- 30. In October 2020, we **called for convergence of the different private sector reporting frameworks** and standards to establish a globally recognized and adopted approach to sustainability reporting.

- i As of September 30, 2020
- ii Data is January 1, 2020 to October 31, 2020. Global Use of SASB Standards. Available at: https://www.sasb.org/global-use/
- iii All companies with any tie to Controversial Weapons (cluster munitions, landmines, depleted uranium weapons, biological/chemical weapons, blinding lasers, non-detectable fragments and incendiary weapons), as defined by the methodology of the MSCI Ex-Controversial Weapons Indexes
- iv As of November 23, 2020
- v Reporting period is July 1, 2019 to June 30, 2020, representing the Securities and Exchange Commission's (SEC) 12-month reporting period for U.S. mutual funds, including iShares
- vi By convention, emissions in most companies' disclosures, and the databases that aggregate these, are reported in tonnes CO2 equivalent (GHG emissions in tCO2e). They include carbon dioxide (CO2) but may also include methane (CH4), nitrous oxide (N2O), hydrofluorocarbons (HFCs), perfluorocarbons (PCFs), sulphur hexafluoride (SF6) and nitrogen trifluoride (NF3). All these gases contribute to climate change. Instead of reporting them se parately, the convention is to convert and disclose them as a single figure
- vii Refers to votes against management on director-related items for insufficient progress on climate disclosures. Director-related items includes management proposals to elect directors or supervisors, as well as discharge and election of board chairman proposals
- viii Data is January 1, 2020 to November 20, 2020

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