

BlackRock®

# Innovation meets opportunity

How years of constant fixed income ETF innovation are empowering investors to navigate today's markets and build portfolios for the new era

FOR PROFESSIONAL, ACCREDITED, WHOLESALE AND INSTITUTIONAL INVESTORS USE ONLY  
- NOT FOR PUBLIC DISTRIBUTION (PLEASE READ IMPORTANT DISCLOSURES)

MKTGM0425A/S-4433090-1/26

# Key takeaways

- Client demand for fixed income ETFs is driving significant asset growth with record flows in 2024 and on track to reach \$6 trillion in assets under management (AUM) by 2030, if not sooner.** Globally, bond ETFs experienced the highest organic asset growth (20%) of any other asset class or investment vehicle last year. And so far in 2025, client adoption continues to accelerate, with assets up 22% on an annualized basis.
- The flywheel of bond ETF innovation is powering this growth, helping more investors to access exposures and outcomes that were previously difficult to access.** Last year a record 420 bond ETFs were launched, enabling investors to tailor their fixed income investments in ways previously unthinkable.
- The ever-increasing toolkit allows investors to take advantage of a generational opportunity in fixed income.** Yields are higher than they have been in 20 years. Globally, some 80% of fixed income assets now yield over 4% and we believe they'll remain elevated for the foreseeable future.
- iShares has been spearheading innovation in bond ETFs for over two decades.** Our diverse and evolving product set supports clients globally to navigate across market environments, with more modern, precise ways to reach nearly every part of the fixed income market. As the experts in portfolio construction with a strong heritage in risk management, we understand the tools and exposures that investors require to thrive in a changing world.

Source: BlackRock, March 31, 2025. All '\$' signs refer to USD unless otherwise stated.  
There is no guarantee that any forecasts made will come to pass.

# Authors



**Stephen Laippy**

Global Co-Head of iShares Fixed Income ETFs, BlackRock



**Brett Pybus**

Global Co-Head of iShares Fixed Income ETFs and Head of iShares EMEA Product Strategy, BlackRock



**Darren Wills**

Head of iShares Product and Fixed Income ETFs in APAC, BlackRock



**Hui Sien Koay**

APAC Head of iShares Fixed Income Product Strategy, BlackRock



**Vasiliki Pachatouridi**

EMEA Head of iShares Fixed Income Product Strategy, BlackRock



**Karen Veraa-Perry**

US Head of iShares US Fixed Income Strategy, BlackRock



Bond investing has long been a cornerstone of portfolios for its ability to preserve capital, diversify equities, and generate income. However, the methods by which investors access fixed income and integrate this asset class into their portfolios are evolving rapidly. Increasingly, investors of all types are turning to bond ETFs, attracted by the innovation within the wrapper and its benefits of transparency, enhanced liquidity, and efficiency. Today's investor can effortlessly access nearly every corner of the bond market with a click, gaining exposure to thousands of bonds through just one or a handful of ETFs. The extensive range of bond ETFs available today, coupled with their continued historical durability and resilience during periods of market volatility, are empowering investors to easily and efficiently navigate markets and pursue their investment goals.

The acceleration in bond ETF innovation and adoption has occurred at the same time as a generational opportunity presents itself in the fixed income markets with yields worldwide at levels not seen since the mid-2000s.<sup>1</sup> Two decades of continued innovation is meeting this market moment, equipping investors with a powerful toolkit to maximize today's fixed income opportunities in ways that were previously unimaginable.

Despite the remarkable surge in innovation and adoption, bond ETFs are still in the early stages of growth, representing just 2% of the global bond market. We believe that bond ETFs will continue to expand the investable universe across index, active, public, and private markets, with adoption accelerating even further. We hope this paper will educate and empower investors on how to best utilize these powerful tools and build portfolios for a new economic world.

Source: BlackRock, March 31, 2025.

There is no guarantee that any expectations made will come to pass.

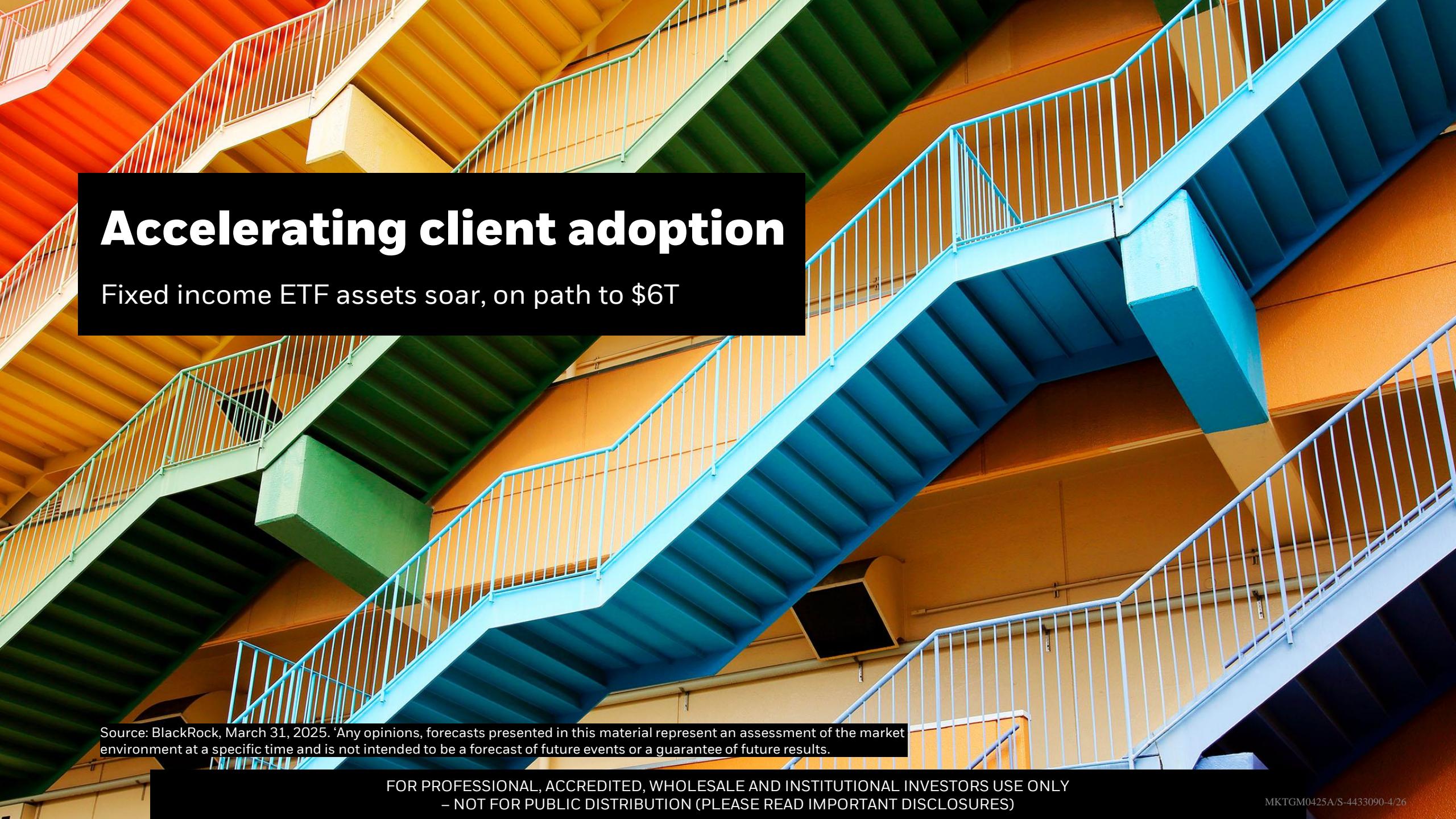
# Foreword



## Stephen Cohen

BlackRock's Chief Product Officer

FOR PROFESSIONAL, ACCREDITED, WHOLESALE  
AND INSTITUTIONAL INVESTORS USE ONLY  
– NOT FOR PUBLIC DISTRIBUTION (PLEASE READ  
IMPORTANT DISCLOSURES) MKTGM0425A/S-4433090-3/26



# Accelerating client adoption

Fixed income ETF assets soar, on path to \$6T

Source: BlackRock, March 31, 2025. 'Any opinions, forecasts presented in this material represent an assessment of the market environment at a specific time and is not intended to be a forecast of future events or a guarantee of future results.'

FOR PROFESSIONAL, ACCREDITED, WHOLESALE AND INSTITUTIONAL INVESTORS USE ONLY  
- NOT FOR PUBLIC DISTRIBUTION (PLEASE READ IMPORTANT DISCLOSURES)

MKTGM0425A/S-4433090-4/26



Global bond ETF assets rose 20% organically in 2024 – the highest organic asset growth of any other asset class or investment vehicle.<sup>2</sup>

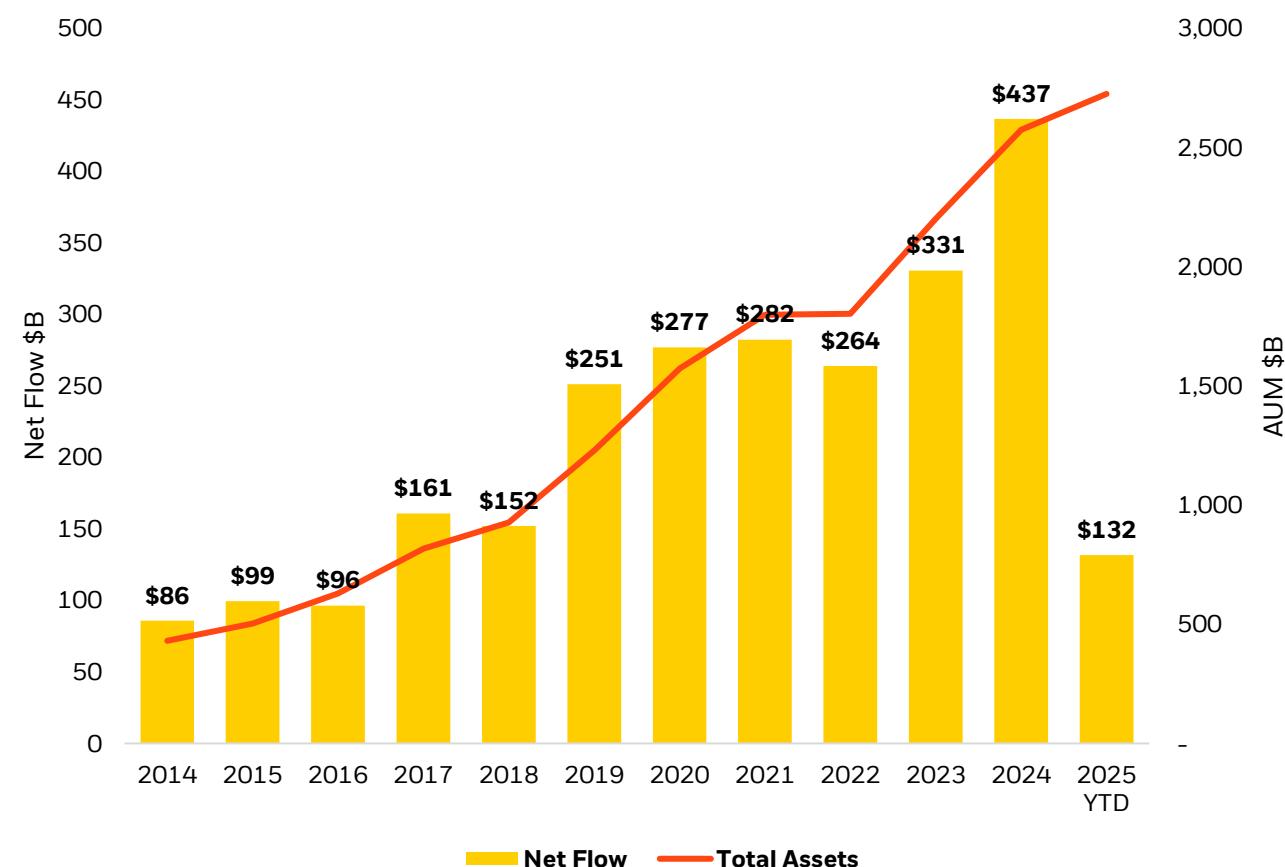
The segment reached \$2.6 trillion in assets through 2024 as investors increasingly chose the wrapper likely given its benefits, including transparency and efficiency.<sup>3</sup> We believe the fixed income ETF market will surge to \$6 trillion by 2030 as more investors may view ETFs as a powerful way to access fixed income.<sup>4</sup>

Relative to equities, fixed income ETFs are in the early stages, presenting a significant opportunity for growth. Fixed income ETFs represent just 2% of the underlying bond market, while equity ETFs represent 10% of the underlying market.<sup>5</sup>

Bond investing itself is resonating with investors as they seek income, stability and diversification amid volatile markets. Last year, investors allocated more to bonds than they did to any other asset class, adding \$1 trillion into bonds globally across mutual funds and ETFs – marking the strongest year of inflows in the past decade.<sup>6</sup> ETFs captured about 40% of this record fixed income flow, more than double the allocation that they represent on an asset basis.<sup>7</sup>

So far in 2025, inflows continue to break records. Through March, global bond ETF flows reached \$131.6 billion, which is 2.5x larger than the average first quarter inflows over the last decade.<sup>8</sup>

**Figure 1: Bond ETF flows surge to record levels**



Source: BlackRock Global Business Intelligence, March 31, 2025. Net new business (NNB), or flow, refers to new assets under management (AUM) in a given year. Any opinions, forecasts presented in this material represent an assessment of the market environment at a specific time and is not intended to be a forecast of future events or a guarantee of future results.

FOR PROFESSIONAL, ACCREDITED, WHOLESALE  
AND INSTITUTIONAL INVESTORS USE ONLY  
– NOT FOR PUBLIC DISTRIBUTION (PLEASE READ  
IMPORTANT DISCLOSURES)

## Navigating the Storm: Clients benefitting from secondary market liquidity of ETFs

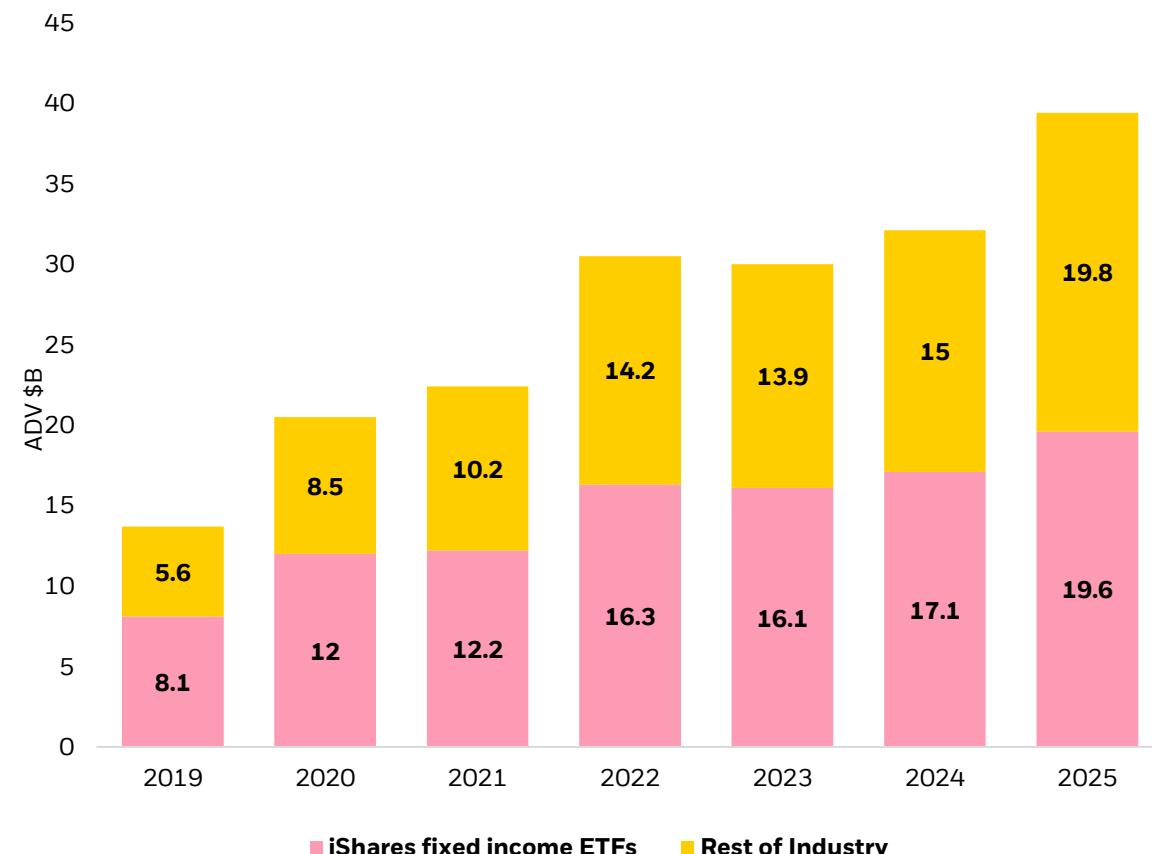
Beyond the growth in new products and asset flows, it is also important to consider the significant increase in liquidity and trading volumes in bond ETFs. Many investors have been able to execute their trade sizes efficiently on the secondary market.

Over the past five years, the average daily volumes of Fixed Income ETFs have more than doubled, with continued investment in ETF infrastructure to support liquidity, continuous price transparency and lower transaction costs to investors. Bond ETFs have proven particularly powerful during periods of market stress and volatility, such as what was experienced in early April at the onset of tariff announcements. During these periods, bond ETFs have experienced record volumes while maintaining market quality, enabling investors to navigate risk quickly and efficiently.<sup>9</sup>

**“** During recent market volatility, bond ETFs played a crucial role in maintaining the functionality of fixed income markets, as evidenced by record trading volumes. Portfolio managers, bond traders and risk managers can no longer ignore bond ETFs – they are a critical part of the fixed income ecosystem.”

- Daniel Veiner, Co-Head of Global Trading, BlackRock

**Figure 2: Global fixed income ETFs' average daily volume (ADV) since 2019**



Source: BlackRock, Bloomberg, April 7, 2025. Based on average daily secondary markets trading volumes of iShares Global Fixed Income ETFs relative to the rest of the fixed income industry.



# Case study: Tariff volatility

How iShares Bond ETFs provided resilience to investors during the early April 2025 market upheaval

In early April 2025, the U.S. Government announced reciprocal tariffs on imports on most of its trading partners, triggering heightened market volatility and a broad market sell-off across assets.

In the U.S., the market experienced one of the most active trading sessions of all time, with all ETFs representing nearly 40% of trades in the U.S., higher than the 28% year-to-date average.<sup>10</sup> On April 4, 2025, high yield ETF exchange volume was greater than total over the counter (OTC) high yield cash bond volumes, seeing over \$23 billion traded versus high yield cash bond trades of \$21 billion.<sup>11</sup> Across the iShares fixed income ETF platform, volumes were elevated and secondary trading in high yield and CLO ETFs, as an example, saw 5-10x their average daily volume.<sup>12</sup>

Similarly in Europe, iShares fixed income ETF trading volumes were notably higher compared to the industry, reflecting our liquidity depth and reliability in stressed markets. At the peak of early-April market volatility, iShares UCITS fixed income ETFs comprised 9 of the 10-most traded ETFs, providing investors with liquidity and price discovery, while still delivering investment performance and high quality of index tracking.

iShares ETFs have proven to be the industry's most actively traded – especially in stressed markets when they are needed most.<sup>13</sup>

# Unleashing investors' potential

Bond ETF innovation gains speed and empowers investors

FOR PROFESSIONAL, ACCREDITED, WHOLESALE AND INSTITUTIONAL INVESTORS USE ONLY  
- NOT FOR PUBLIC DISTRIBUTION (PLEASE READ IMPORTANT DISCLOSURES)

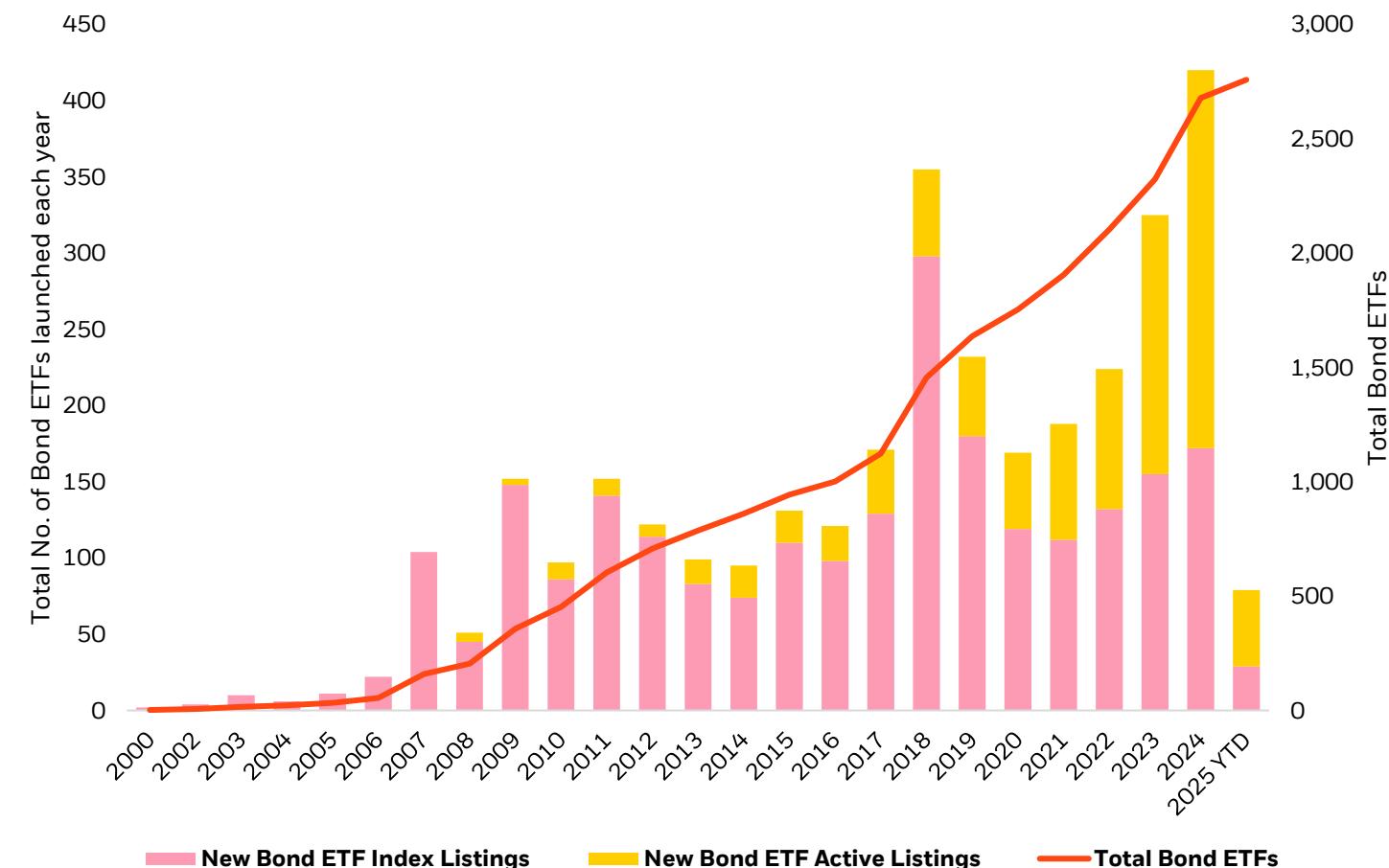
MKTGM0425A-S-4433090 8/26

Today, fixed income investors can simply assemble positions with exposure to thousands of bonds using bond ETFs, allowing them to tailor their investment preferences across different durations, credit qualities, sector allocations, and portfolio outcomes. This is due, in part, to the continuous and accelerating innovation within fixed income ETFs. Last year, the industry launched 420 bond ETFs, marking a one-third increase from 2023 (Figure 3). In the first quarter of this year, more than 75 bond ETFs were introduced – setting the pace for another record year of new ETF issuance.<sup>14</sup>

The innovation within bond ETFs has enabled investors to access more parts of the market and enhance their portfolios in various ways. This includes reaching difficult-to-access but attractive markets like AAA-rated CLOs, constructing a bond ladder, or generating excess income through options. We are witnessing remarkable advancements in both index and active strategies, with several recent innovations particularly remarkable for what they allow investors to do.

Looking ahead, we anticipate continued innovation in public markets with more granular index products, outcome-oriented products and actively managed products. Additionally, new frontiers are emerging, such as ETF access or replication strategies for private markets.

**Figure 3: Global bond ETF growth by listings and investment style**



Source: BlackRock Global Business Intelligence, March 31, 2025. Active funds are subject to management risk, which means the fund manager's techniques may not produce desired results, and the selected securities may not align with the fund's investment objective. Legislative, regulatory, or tax developments may also affect the fund manager's ability to achieve the investment objective. Index funds are not actively managed and will not attempt to take defensive positions under any market conditions, including declining markets.

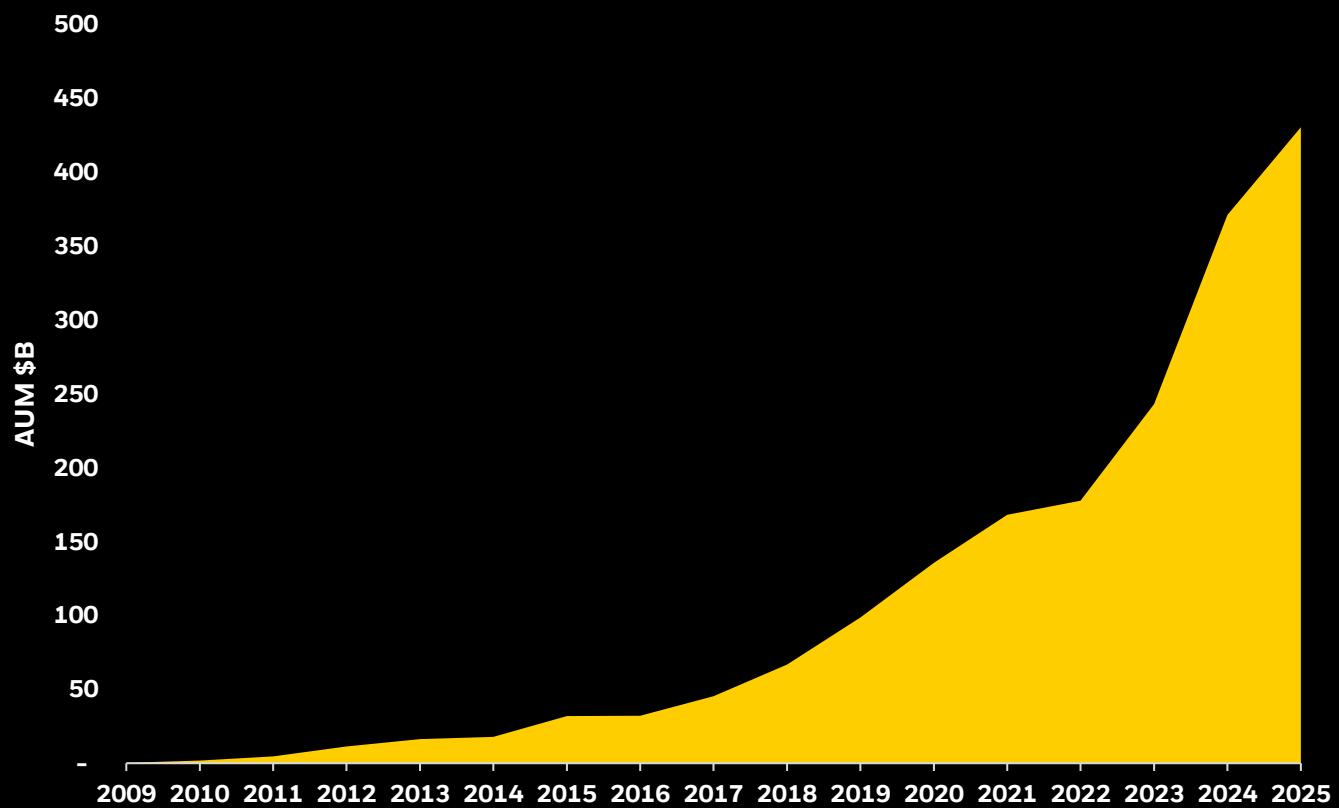
## 1. Actively managed fixed income ETFs

Active ETFs are investment funds managed by professional portfolio managers who actively select and adjust the fund's holdings in an effort to outperform the market, deliver a specific outcome or gain exposure to hard-to-index markets. In contrast, index ETFs seek to replicate the performance of a specific index. Last year, six in 10 global bond ETF product launches were active.

iShares launched its first active bond ETF in 2013, but in the past few years, segment growth has surged, in part due to market volatility.<sup>15</sup> In this environment, actively managed bond ETFs can be an attractive complement to index ETFs in helping investors seek out the best risk-adjusted return opportunities and capitalize on diverse exposures that cut across sectors and geographies. In just two years, active bond ETF assets have more than doubled to over \$420 billion globally (Figure 4). Active bond mutual fund assets continue to increase as well.<sup>16</sup> This underscores the importance of fixed income to investors and that they are continuing to adopt ETFs in their portfolios – not simply shifting out of mutual funds into the same strategy in an ETF.

FOR PROFESSIONAL, ACCREDITED, WHOLESALE  
AND INSTITUTIONAL INVESTORS USE ONLY  
– NOT FOR PUBLIC DISTRIBUTION (PLEASE READ  
IMPORTANT DISCLOSURES)

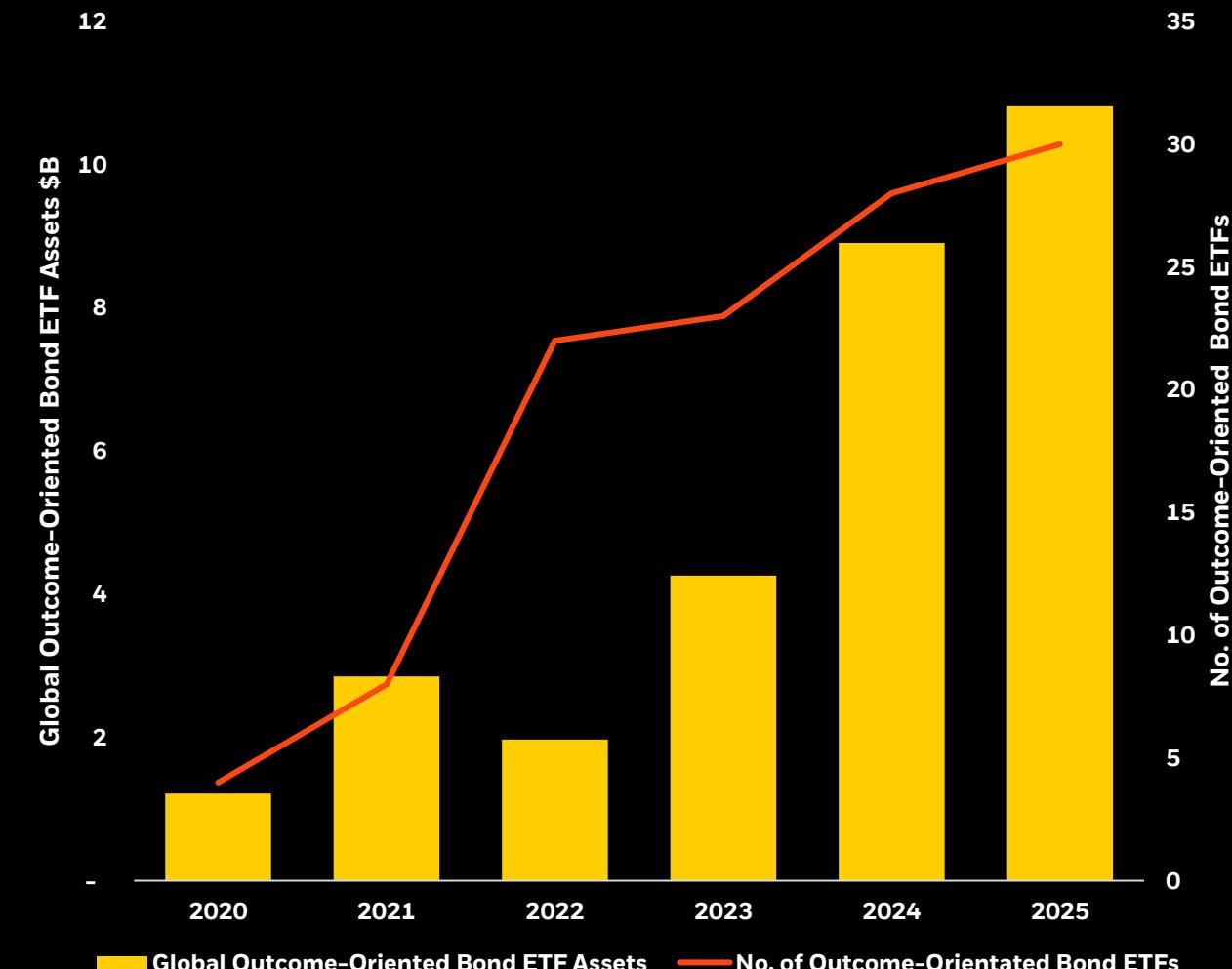
**Figure 4: Global active bond ETF assets double in two years to over \$420 billion**



Source: BlackRock Global Business Intelligence, March 31, 2025. Global active bond ETF assets under management (AUM) were \$192 billion at the end of March 2023, and rose to \$423 billion through March 2025.



**Figure 5: Outcome-oriented fixed income ETFs pass \$10 billion in AUM**



FOR PROFESSIONAL, ACCREDITED, WHOLESALE  
AND INSTITUTIONAL INVESTORS USE ONLY  
– NOT FOR PUBLIC DISTRIBUTION (PLEASE READ  
IMPORTANT DISCLOSURES)

Source: BlackRock Global Business Intelligence, March 31, 2025



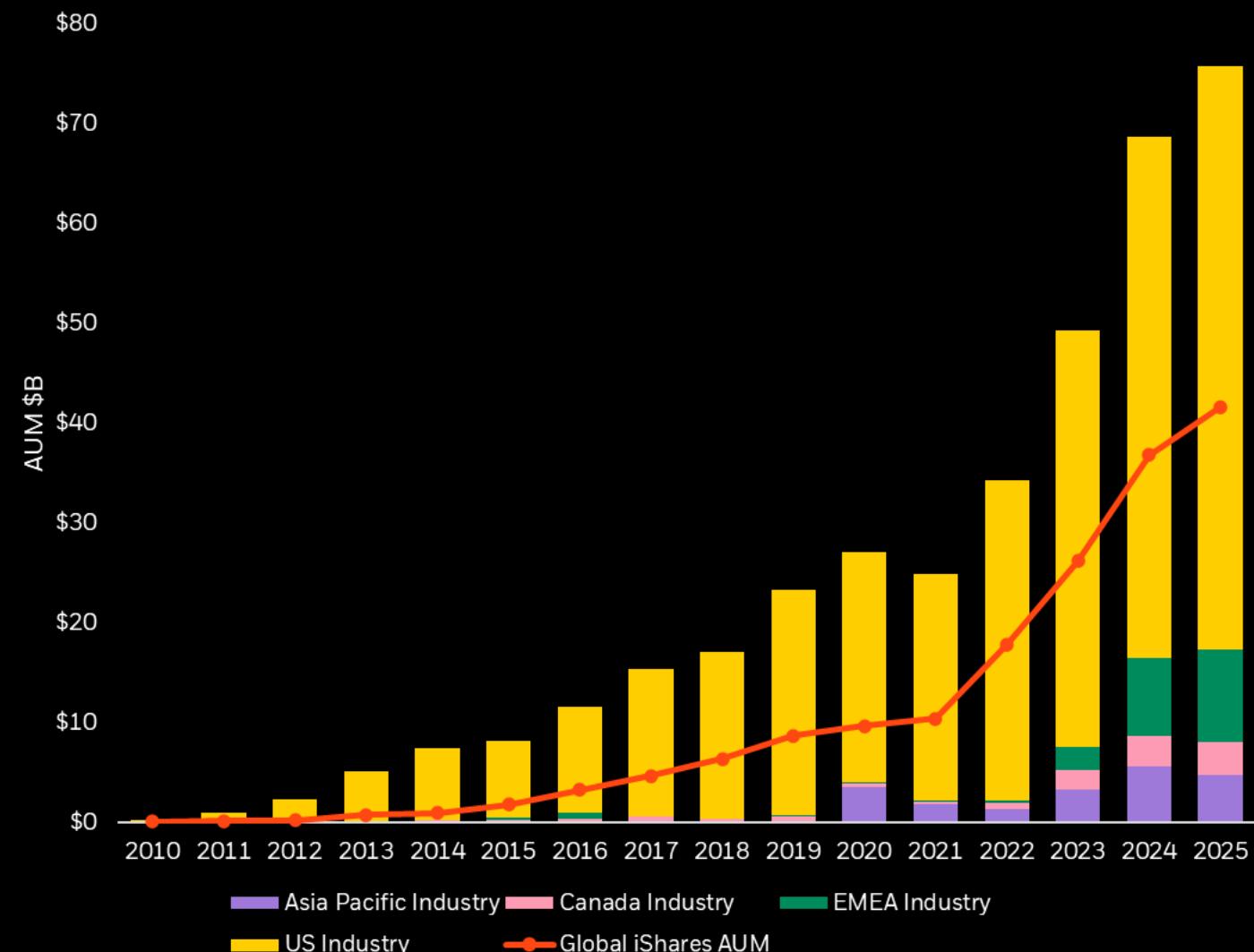
**Figure 6: Global term maturity ETF assets jump as investors turn to strategy**

### 3. Term maturity ETFs

These diversified portfolios, each containing bonds with a defined maturity date, are designed to mature like a bond, trade like a stock and offer the diversification of a fund. iShares pioneered the first term maturity ETFs in the U.S. in 2010 with iBonds®. It wasn't until the Federal Reserve began raising rates in 2022 that investors truly took notice, propelling the category to over \$75 billion in assets globally today, with 47% organic asset growth over the last three years.<sup>20</sup>

Term maturity ETFs are being rapidly adopted by investors seeking to capture yields. Bond ladders composed of these products are also being utilized to manage reinvestment risk. Retail investors have embraced these ETFs for their attractive returns relative to cash deposit rates, using them to set money aside to pursue long-term goals like saving for retirement. Additionally, institutional investors are leveraging term maturity ETFs to support asset-liability matching use cases or to gain targeted exposure to a defined point of the yield curve.

FOR PROFESSIONAL, ACCREDITED, WHOLESALE  
AND INSTITUTIONAL INVESTORS USE ONLY  
– NOT FOR PUBLIC DISTRIBUTION (PLEASE READ  
IMPORTANT DISCLOSURES)



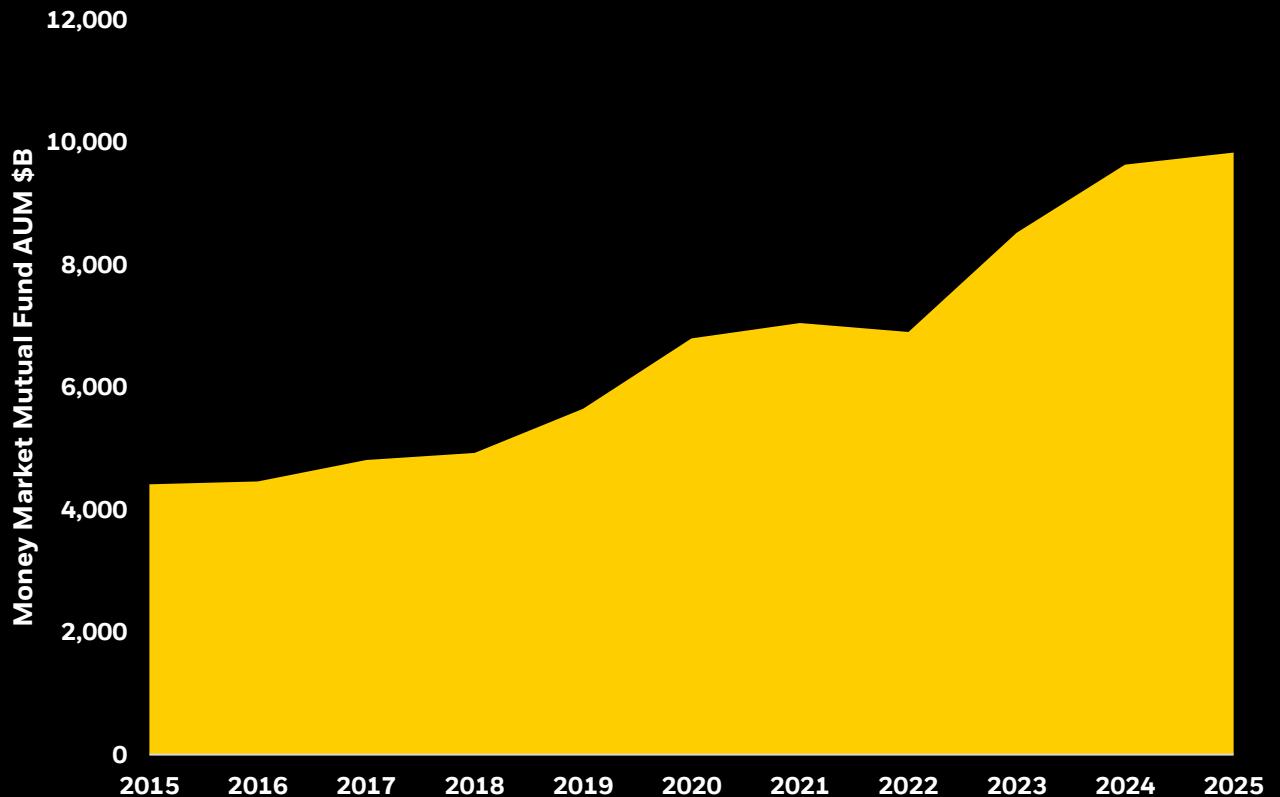
Source: BlackRock Global Business Intelligence, March 31, 2025



**Figure 7: Traditional money market mutual fund assets rise**

#### 4. Money market ETFs

Money market ETFs can provide investors greater choice and flexibility in how they manage cash. Globally, traditional money market mutual funds have seen record inflows over the last few years (Figure 7). Until this past year, the strategy had previously been broadly inaccessible in an ETF wrapper.<sup>21</sup> This latest innovation enables investors to access the additional liquidity and transparent pricing available in the secondary markets, as well as ease of trading via intraday trading on exchange.



Source: BlackRock Global Market Intelligence, Feb. 28, 2025

# How investors are using fixed income ETFs

Discover how and why investors globally are adopting bond ETFs in their portfolio construction practices

<b>Asset managers, pension funds and sovereign wealth funds</b>	Bond ETFs are used as an alternative to single bonds for enhanced liquidity management and efficient access, while helping with liquid portfolio replication and liability management. The breadth of ETFs now provides portfolio managers with the precision and flexibility to express their market views.
<b>Insurance companies</b>	Bond ETFs are being adopted as liquidity sleeves and interim beta in general accounts, but also for broad beta exposure and for supporting with portfolio risk transfer.
<b>Family offices, private banks and advisors</b>	Given their cost-efficiency and transparency, bond ETFs have become a favored vehicle used as portfolio building blocks for implementing both strategic and tactical investment views.
<b>Retail and end investors</b>	Bond ETFs provide a scalable solution to help investors add diversification to their portfolio, offering the advantage of on-exchange trading that the underlying bond market does not provide.

# Pioneering more client use cases

How investors are increasingly relying upon iShares' fixed income ETFs in their portfolios

FOR PROFESSIONAL, ACCREDITED, WHOLESALE AND INSTITUTIONAL INVESTORS USE ONLY  
- NOT FOR PUBLIC DISTRIBUTION (PLEASE READ IMPORTANT DISCLOSURES)

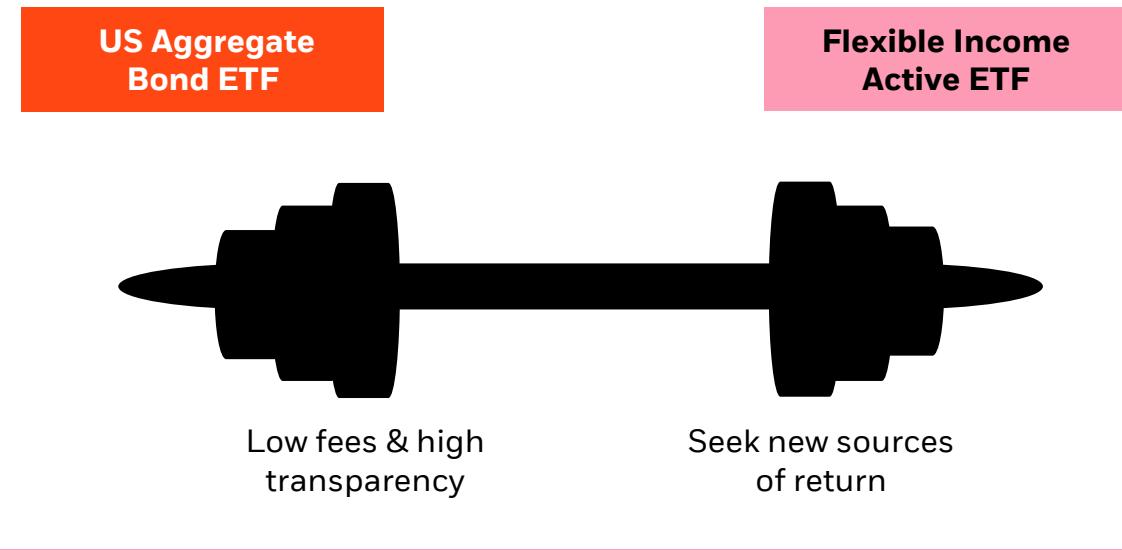
MKTGM0425A/S-4433090-15/26

## A. Blend index and active bond ETFs to build a diversified, income-focused portfolio

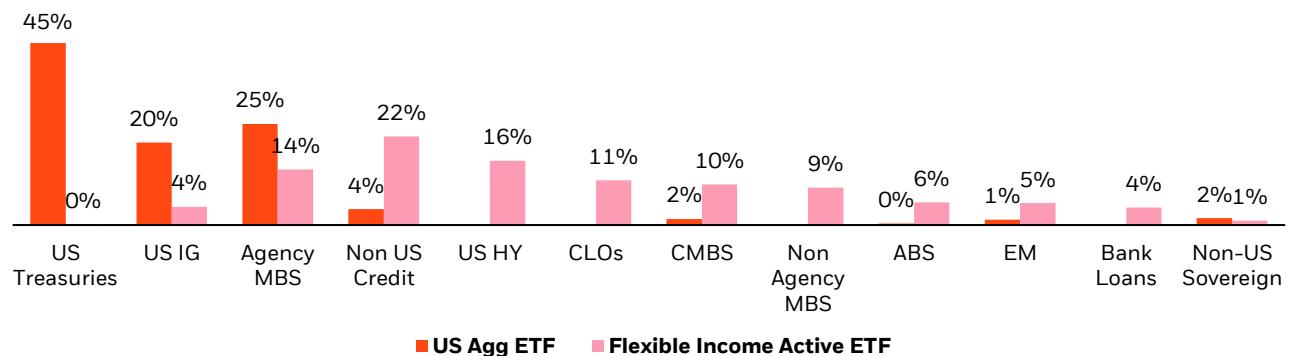
Using index ETFs as foundational portfolio building blocks, investors can complement traditional corporate and sovereign allocations, with inflation-linkers, and plus sectors such as bank loans, CLOs, high yield and EM debt to emphasize income.

Alternatively, investors can utilize multi-sector active ETFs with specific income focused objectives, such as a flexible income active ETF, which aims to help investors take advantage of attractive opportunities across a broad range of sectors and dynamically shifts allocations in accordance with the market environment. By investing in just two ETFs, as illustrated in the chart to the right, investors can gain access to a diverse array of sectors. This can be a scalable solution for an investor of any size seeking to build a diversified portfolio while managing risk and return.

**Figure 8: Example barbell approach to blending index and active**



**Figure 9: Enabling investor access to a more diverse sector allocation**



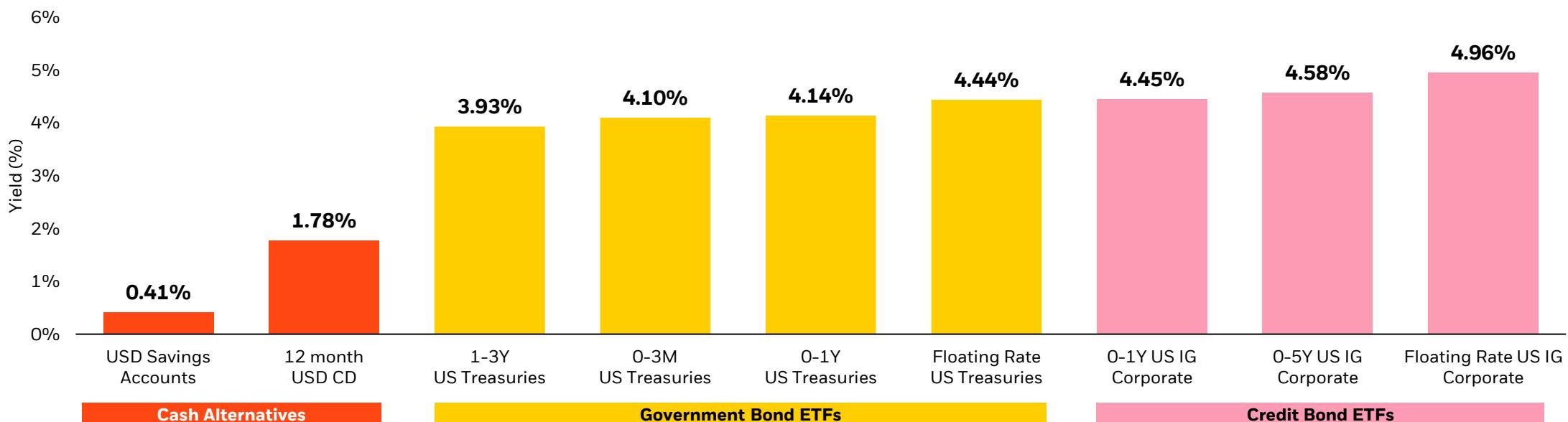
Source: BlackRock, March 31, 2025. Allocations subject to change.

**The strategies discussed are strictly for illustrative and educational purposes and are not a recommendation, offer or solicitation to buy or sell any securities or to adopt any investment strategy. There is no guarantee that any strategies discussed will be effective.**

## B. Seek to manage cash more efficiently

Short maturity and floating rate bond ETFs can help deliver income beyond typical cash investments like savings accounts and money market funds. iShares manages a variety of short maturity ETFs across both index and active strategies. Money market fund ETFs also can provide similar exposure to traditional money market mutual funds with the added benefit of daily transparency and exchange tradability.

**Figure 10: Short-term bond ETFs may deliver higher yields than conventional savings accounts**



Source: BlackRock and FDIC, March 31, 2025. Reference to IDCOT1, GATX, GATS, BTFLTRUU, IBXXUSU1, IBXXSIG1, BFU5TRUU Index. Bond ETF yields are average yield to maturity. It's important to note that there are material differences between Savings accounts, CDs, and ETFs, including investment objectives, risks, fees, and expenses. CDs are fixed income investments that generally pay a set rate of interest over a fixed time period until maturity, whereupon the original principal is typically returned plus any interest earned. Early withdrawal from CDs may result in early withdrawal fees. Most savings accounts pay compound interest, meaning earnings are added to the balance to create a larger base on which future interest is paid. Most savings accounts allow you to add or withdraw money at any time without incurring a fee. Both Savings accounts and CDs principal investments are insured by the FDIC up to applicable FDIC limits, while ETFs are not FDIC insured and may lose value. Most ETFs seek to track an index, before fees and expenses. ETFs trade on exchanges intraday at market price, which may be greater or less than net asset value. Transactions in shares of ETFs may result in brokerage commissions and may generate tax consequences. There can be no assurance that an active trading market for shares of an ETF will develop or be maintained. Short duration bond ETFs typically carry a higher degree of risk than the other cash alternatives and should not always be used as a substitute.

Performance data represents past performance and does not guarantee future results. Investment return and principal value will fluctuate with market conditions and may be lower or higher when you sell your shares. Current performance may differ from the performance shown.

## C. Combine public and private credit

Most private credit vehicles require investors to commit to invest capital to the strategy that is later called to be deployed (when investors make an actual investment) as investment opportunities arise over a period of 1 to 5 years. For investors looking to manage the capital call process, private credit markets can be proxied by public credit markets that offer similar economic exposures, but with the necessary liquidity. These exposures include bank loans, CLOs, high yield credit and investment grade floating rate notes, which are all accessible via ETFs. For example, direct lending yields are generally comprised of floating rate plus a credit spread, which can be similar to bank loans. By proxying private credit risk with public market ETFs, an investor can maintain alignment with their anticipated strategic asset allocation, and reduce cash drag of any committed capital.

Sector	Economic Risks	Similar economic exposure examples
<b>Corporate Private Placements</b>	Long duration, fixed-rate, investment grade corporate lending	10+ Year US IG Corporate Bond ETF
<b>Direct Lending</b>	Floating rate, lower quality, higher income corporate lending	Floating Rate Loan ETF AAA CLO ETF 0-5 Year US High Yield Corporate Bond ETF US High Yield Corporate Bond ETF US Floating Rate Bond ETF
<b>Mortgages and Asset-Backed Finance</b>	Securitized credit risk, includes prepayment and default	US MBS ETF US CMBS ETF AAA CLO ETF
<b>Infrastructure Debt</b>	Typically longer duration, investment grade, occasionally inflation protected	10+ Year US IG Corporate Bond ETF Inflation Hedged US IG Corporate Bond ETF

Source: BlackRock, March 31, 2025.

# Seize the moment

Harnessing the power of bond ETFs for today's market

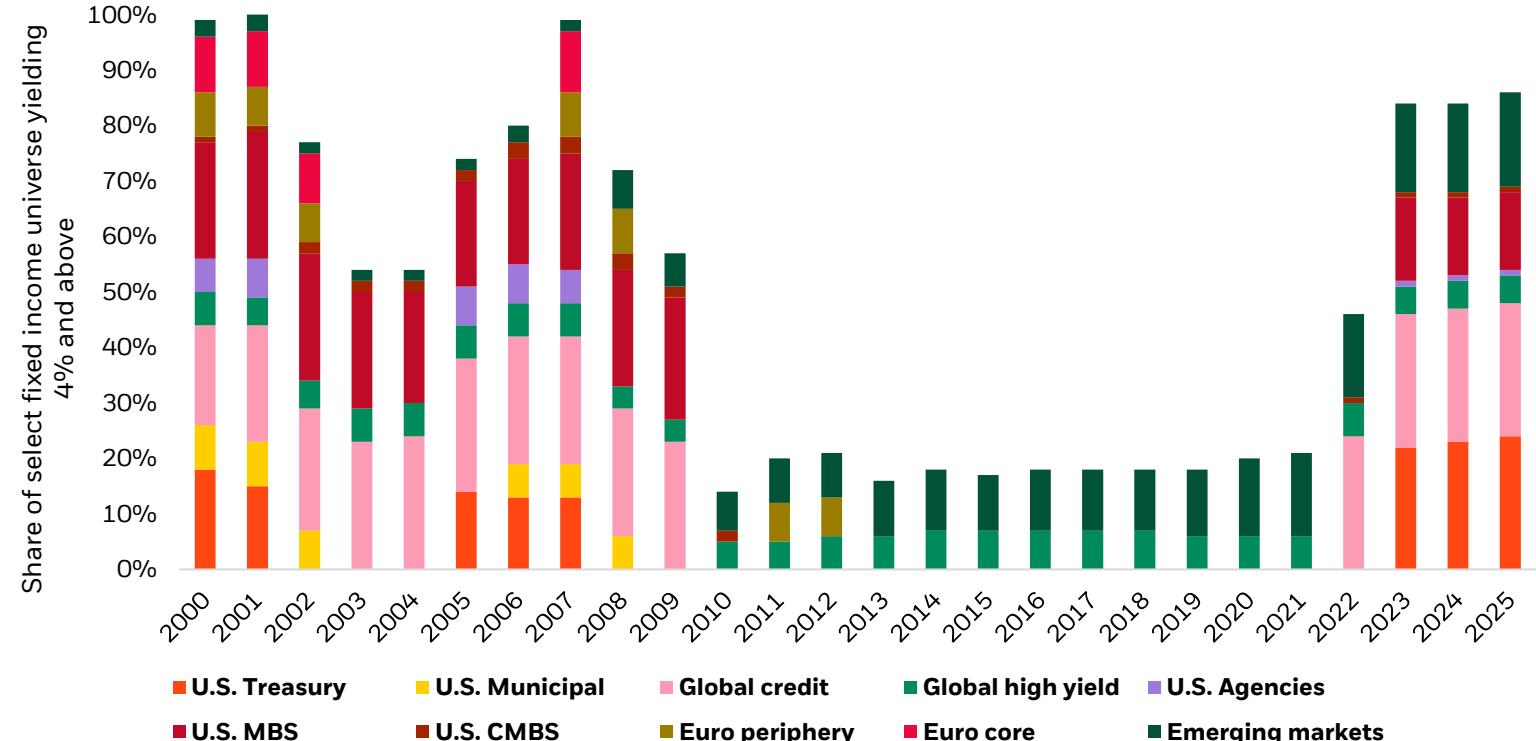
FOR PROFESSIONAL, ACCREDITED, WHOLESALE AND INSTITUTIONAL INVESTORS USE ONLY  
- NOT FOR PUBLIC DISTRIBUTION (PLEASE READ IMPORTANT DISCLOSURES)

MKTGM0425A/S-4433090-19/26

Years of continued innovation comes at an opportune time for investors. Yields are higher now than they have been in years and the “income” in fixed income is clearly back (Figure 11). The ride has been bumpy, with US 10-yr Treasury yields trading in a volatile range of 3.3% to 5% over the past two years.<sup>22</sup> But we believe yields are likely to remain elevated for the foreseeable future due to persistent deficits, stubborn inflation and ever-increasing government debt supply.

In the decade before the Fed started hiking rates in 2022, investors had to move down the risk spectrum into high yield bonds to earn yields above 4%. Today, just with short-duration US treasuries, investors can access similar yields for minimal interest rate and no credit risk.

**Figure 11: Globally, some 80% of fixed income assets now yield over 4%**

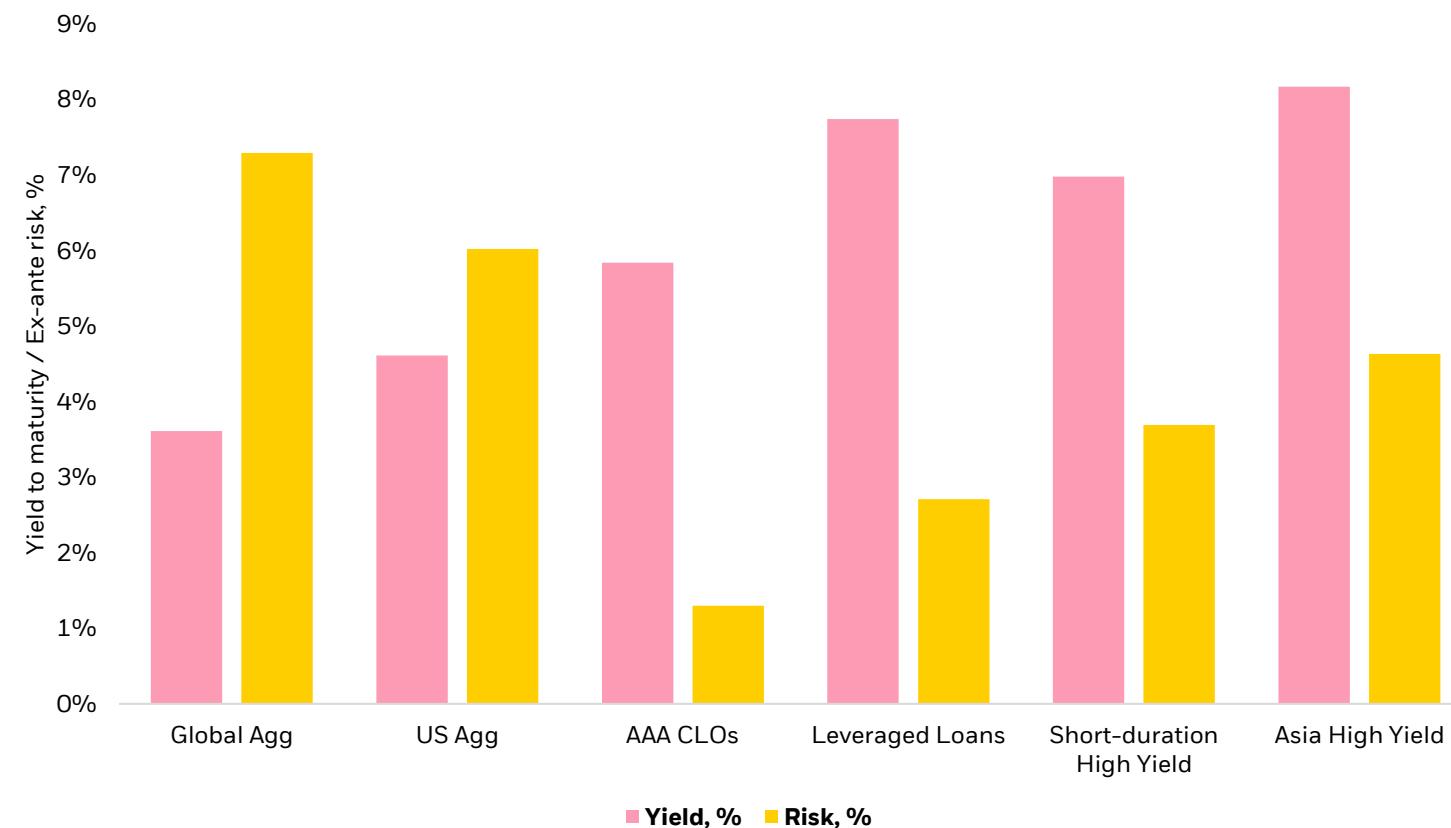


Source: BlackRock, Bloomberg, Feb. 28 2025. Note: The bars show market capitalization weights of assets with an average annual yield over 4% in a select universe that represents about 70% of the Bloomberg Multiverse Bond Index. Euro Core is based on French and German government bonds indexes. Euro periphery is based on an average of government debt indexes for Italy, Spain and Ireland. Emerging markets combine external and local currency debt. Indices used: Bloomberg U.S. Treasury, Bloomberg Municipal Bond, Bloomberg Global Aggregate Corporate, Bloomberg Global High Yield, Bloomberg Global Aggregate Agencies, Bloomberg EM USD Aggregate, Bloomberg EM Local Currency Government, Bloomberg U.S. Mortgage Backed Securities, Bloomberg Investment Grade CMBS, Bloomberg Global Treasury Bond Indexes (Italy, Spain, Ireland, France, Germany)

It's now easier than ever for investors to access even more parts of the fixed income market and seek to capitalize on the attractive yield opportunities. Enhanced granularity in indexed bond building blocks coupled with innovation within active ETFs has unlocked new investment opportunities that reach more deeply into the bond universe.

This chart highlights some attractive risk-adjusted return opportunities available in today's market, compared to that of the global aggregate bond index, which serves as a typical bellwether reference point for the bond market. These exposures, previously difficult for many investors to access, are now available via ETFs.

**Figure 12: ETF innovation provides investors access to attractive, high-quality yield opportunities**



Source: BlackRock, March 31, 2025. Yield based on yield to maturity as of March, 31 2025. Reference to LEGATRUU, JCLOAAAT, SPBDAL, IBXXSHC1, BAHDTUU Index. Global Agg figures are based on the USD unhedged index. Risk based on ex-ante risk analysis, based on 72 monthly data points with 36 month half life.

# Conclusion

Bond ETF innovation is helping more and more investors experience the benefits of bonds with ease. iShares fixed income ETFs are at the forefront of this innovation, offering the most granular set of building blocks and more modern, precise ways for investors to reach nearly every part of the fixed income market and drive portfolio outcomes. iShares bond ETFs also continue to prove their durability and resilience, setting record volumes during the recent tariff-induced volatility through early April 2025, and helping investors navigate stressed markets.

The convergence of an evolved, robust fixed income ETF toolkit with the most attractive yield environment in years presents a generational opportunity in fixed income, allowing investors to tailor their portfolios in ways that were previously unthinkable.

We hope that this paper will empower investors to revisit their portfolio construction approaches and assess how new innovations in bond ETFs across exposures and investment styles can help them to navigate the market environments of today and tomorrow and achieve their investment goals.

## Contributors

Alex Claringbull

Ben Wallach

Anna Day

Darryl Yee

Emily Fredrix Goodman

Gladys Liu

Charlotte Tibley, CFA



## References

1. Bloomberg, March 31, 2025. 10 Year US Treasury yield at 4.3%, with 52-week range between 3.6% to 4.8%.
2. BlackRock Global Market Intelligence, March 31, 2025. Organic asset growth for 2024 compared with equity MF (-3%), equity ETFs (13%), fixed income MFs (7%), fixed income ETFs (20%), other MFs (6%), other ETFs (16%).
3. BlackRock Global Business Intelligence, March 31, 2025.
4. BlackRock proprietary research. BlackRock projections as of March 31, 2025. Subject to change. The figures are for illustrative purposes only and there is no guarantee the projections will come to pass.
5. SIFMA 2024 Capital Markets Outlook issued July 2024, BlackRock Global Business Intelligence, March 31, 2025. Global bond industry stands at \$140 trillion (as of Dec. 31 2023), vs \$2.6 trillion in bond ETFs (as of December 2024). Global equity industry stands at \$115 trillion (as of Dec. 31 2023), vs \$11.5 trillion in equity ETFs (as of December 2024).
6. BlackRock Global Market Intelligence, Dec. 31, 2024. Based on data from Simfund for US MFs, Broadridge for Non-US MFs and GBI iShares for Global ETFs. Numbers exclude institutional mandates / investment vehicles, and closed ended funds.
7. BlackRock Global Market Intelligence, Dec. 31, 2024. Based on data from Simfund for US MFs, Broadridge for Non-US MFs and GBI iShares for Global ETFs. Numbers exclude institutional mandates / investment vehicles, and closed ended funds. Fixed Income Mutual Funds make up \$12.1 trillion in assets, versus ETFs making up \$2.6 trillion.
8. BlackRock Global Business Intelligence, March 31, 2025. First quarter global fixed income inflows were \$131.6 billion, compared to an average of \$50 billion for first quarters from 2015 to 2024.
9. BlackRock, Bloomberg, April 8, 2025.
10. BlackRock, Bloomberg, April 8, 2025. U.S. ETF trading as a % of all U.S. equity trading was 42% on April 7, 2025.
11. BlackRock, Bloomberg, April 8, 2025.
12. BlackRock, Bloomberg, April 8, 2025.
13. BlackRock, Bloomberg, April 8, 2025.
14. BlackRock Global Business Intelligence, March 31, 2025. In 2024, out of 420 new bond ETFs listed, 248 (or 59%) were actively managed.
15. BlackRock Global Business Intelligence, March 31, 2025. The first iShares active bond ETF was launched in September 2013.
16. BlackRock Global Market Intelligence, Feb 28, 2025. Global active bond mutual fund flows were \$608 billion in 2024 and have added an additional \$116 billion through February.
17. BlackRock Global Business Intelligence, March 31, 2025. Total assets under management for the iShares "buywrite" suite was \$1.61 billion as of March 31, 2025.
18. BlackRock Global Business Intelligence, March 31, 2025.
19. BlackRock Global Business Intelligence, March 31, 2025.
20. Bankrate.com: "Fed's Interest Rate History," March 2025. The Federal Reserve raised interest rates in March 2022 for the first time since 2018. BlackRock Global Business Intelligence, March 31, 2025. Asset growth measured from March 31, 2022 to March 31, 2025.
21. Bloomberg News, Sept. 25, 2024, article "The \$6.3 trillion money-market industry just got its first ETF."
22. Bloomberg, March 31, 2025, measured high and low point of US 10-yr Treasury yield between Mar 31, 2023 and March 31, 2025. The low of 3.3% occurred on April 6, 2023 and high of 5% on Oct. 19, 2023.

# Important Information

This material is prepared by BlackRock for informational or educational purposes only and is intended solely for Professional and Institutional investors. This material is provided to the recipient upon the understanding that information provided herein is strictly confidential and is intended solely for the exclusive use of its recipient and in no manner, whatsoever, constitutes an offer or solicitation to purchase or sell in any securities or iShares Funds, nor shall any securities or units be offered or sold to any person in any jurisdiction in which an offer, solicitation, purchase or sale would be unlawful under the securities laws of such jurisdiction.

There are risks associated with investing, including loss of principal. Past performance is not indicative of future performance and is no guide to future returns. The value of investments involving exposure to foreign currencies can be affected by exchange rate movements. Investment in emerging market countries may involve heightened risks such as increased volatility and lower trading volume, and may be subject to a greater risk of loss than investments in a developed country. The use of synthetic instruments such as derivatives may create exposure to market counterparty risk. Index performance returns do not reflect any management fees, transaction costs or expenses. Indexes are unmanaged and one cannot invest directly in an index. This material contains general information only and is not intended to represent general or specific investment advice. The information does not take into account your financial circumstances. An assessment should be made as to whether the information is appropriate for you having regard to your objectives, financial situation and needs. You are reminded to refer to the relevant prospectus for specific risk considerations which are available from BlackRock or the iShares websites.

This material may contain "forward-looking" information that is not purely historical in nature. Such information may include, among other things, projections, forecasts, estimates of yields or returns. This material is not intended to be relied upon as a forecast, research or investment advice, and is not a recommendation, offer or solicitation to buy or sell any securities or to adopt any investment strategy. There is no guarantee that any forecasts made will come to pass. Reliance upon information in this material is at the sole discretion of the reader.

The opinions expressed are as of the day of distribution and may change as subsequent conditions vary. The information and opinions contained in this material are derived from proprietary and nonproprietary sources deemed by BlackRock to be reliable, are not necessarily all-inclusive and are not guaranteed as to accuracy. They do not necessarily reflect the views of any company in the BlackRock Group or any part thereof and no assurances are made as to their accuracy. No part of this material may be reproduced, stored in retrieval system or transmitted in any form or by any means, electronic, mechanical, recording or distributed without the prior written consent of BlackRock.

In Hong Kong, this material is issued by BlackRock Asset Management North Asia Limited and has not been reviewed by the Securities and Futures Commission of Hong Kong. This material is for distribution to "Professional Investors" (as defined in the Securities and Futures Ordinance (Cap.571 of the laws of Hong Kong) and any rules made under that ordinance.) and should not be relied upon by any other persons or redistributed to retail clients in Hong Kong.

In Singapore, this is issued by BlackRock (Singapore) Limited (Co. registration no. 200010143N) for use only with institutional/accredited investors as defined in Section 4A of the Securities and Futures Act, Chapter 289 of Singapore. This advertisement or publication has not been reviewed by the Monetary Authority of Singapore.

In South Korea, this information is issued by BlackRock Investment (Korea) Limited. This material is for distribution to the Qualified Professional Investors (as defined in the Financial Investment Services and Capital Market Act and its sub-regulations) and for information or educational purposes only, and does not constitute investment advice or an offer or solicitation to purchase or sell in any securities or any investment strategies.

# Important Information

In Taiwan, Independently operated by BlackRock Investment Management (Taiwan) Limited. Address: 28F., No. 100, Songren Rd., Xinyi Dist., Taipei City 110, Taiwan. Tel: (02)23261600.

In Australia & New Zealand, issued by BlackRock Investment Management (Australia) Limited ABN 13 006 165 975, AFSL 230 523 (BIMAL) for the exclusive use of the recipient, who warrants by receipt of this material that they are a wholesale client as defined under the Australian Corporations Act 2001 (Cth) and the New Zealand Financial Advisers Act 2008 respectively. BIMAL is not licensed by a New Zealand regulator to provide 'Financial Advice Service' 'Investment manager under an FMC offer' or 'Keeping, investing, administering, or managing money, securities, or investment portfolios on behalf of other persons'. BIMAL's registration on the New Zealand register of financial service providers does not mean that BIMAL is subject to active regulation or oversight by a New Zealand regulator.

This material provides general advice only and does not take into account your individual objectives, financial situation, needs or circumstances. Before making any investment decision, you should therefore assess whether the material is appropriate for you and obtain financial advice tailored to you having regard to your individual objectives, financial situation, needs and circumstances. Refer to BIMAL's Financial Services Guide on its website for more information. This material is not a financial product recommendation or an offer or solicitation with respect to the purchase or sale of any financial product in any jurisdiction.

This material is not intended for distribution to, or use by, any person or entity in any jurisdiction or country where such distribution or use would be contrary to local law or regulation. BIMAL is a part of the global BlackRock Group which comprises of financial product issuers and investment managers around the world. BIMAL is the issuer of financial products and acts as an investment manager in Australia. BIMAL does not offer financial products to persons in New Zealand who are retail investors (as that term is defined in the Financial Markets Conduct Act 2013 (FMCA)). This material does not constitute or relate to such an offer. To the extent that this material does constitute or relate to such an offer of financial products, the offer is only made to, and capable of acceptance by, persons in New Zealand who are wholesale investors (as that term is defined in the FMCA).

BIMAL, its officers, employees and agents believe that the information in this material and the sources on which it is based (which may be sourced from third parties) are correct as at the date of publication. While every care has been taken in the preparation of this material, no warranty of accuracy or reliability is given and no responsibility for the information is accepted by BIMAL, its officers, employees or agents. Except where contrary to law, BIMAL excludes all liability for this information. Any investment is subject to investment risk, including delays on the payment of withdrawal proceeds and the loss of income or the principal invested. While any forecasts, estimates and opinions in this material are made on a reasonable basis, actual future results and operations may differ materially from the forecasts, estimates and opinions set out in this material. No guarantee as to the repayment of capital or the performance of any product or rate of return referred to in this material is made by BIMAL or any entity in the BlackRock group of companies.

No part of this material may be reproduced or distributed in any manner without the prior written permission of BIMAL.

In China, This material may not be distributed to individuals resident in the People's Republic of China ("PRC", for such purposes, not applicable to Hong Kong, Macau and Taiwan) or entities registered in the PRC unless such parties have received all the required PRC government approvals to participate in any investment or receive any investment advisory or investment management services.

# Important Information

For Southeast Asia: This document is issued by BlackRock and is intended for the exclusive use of any recipient who warrants, by receipt of this material, that such recipient is an institutional investors or professional/sophisticated/qualified/accredited/expert investor as such term may apply under the relevant legislations in Southeast Asia (for such purposes, includes only Malaysia, the Philippines, Thailand, Brunei and Indonesia). BlackRock does not hold any regulatory licenses or registrations in Southeast Asia countries listed above, and is therefore not licensed to conduct any regulated business activity under the relevant laws and regulations as they apply to any entity intending to carry on business in Southeast Asia, nor does BlackRock purport to carry on, any regulated activity in any country in Southeast Asia. BlackRock funds, and/or services shall not be offered or sold to any person in any jurisdiction in which such an offer, solicitation, purchase, or sale would be deemed unlawful under the securities laws or any other relevant laws of such jurisdiction(s).

This material is provided to the recipient on a strictly confidential basis and is intended for informational or educational purposes only. Nothing in this document, directly or indirectly, represents to you that BlackRock will provide, or is providing BlackRock products or services to the recipient, or is making available, inviting, or offering for subscription or purchase, or invitation to subscribe for or purchase, or sale, of any BlackRock fund, or interests therein. This material neither constitutes an offer to enter into an investment agreement with the recipient of this document, nor is it an invitation to respond to it by making an offer to enter into an investment agreement.

The distribution of the information contained herein may be restricted by law and any person who accesses it is required to comply with any such restrictions. By reading this information you confirm that you are aware of the laws in your own jurisdiction regarding the provision and sale of funds and related financial services or products, and you warrant and represent that you will not pass on or utilize the information contained herein in a manner that could constitute a breach of such laws by BlackRock, its affiliates or any other person.

For Other Countries in APAC: This material is provided for your informational purposes only and must not be distributed to any other persons or redistributed. This material is issued for Institutional Investors only (or professional/sophisticated/qualified investors as such term may apply in local jurisdictions) and does not constitute investment advice or an offer or solicitation to purchase or sell in any securities, BlackRock funds or any investment strategy nor shall any securities be offered or sold to any person in any jurisdiction in which an offer, solicitation, purchase or sale would be unlawful under the securities laws of such jurisdiction.

The information provided here is not intended to constitute financial, tax, legal or accounting advice. You should consult your own advisers on such matters.

THIS MATERIAL IS HIGHLY CONFIDENTIAL AND IS NOT TO BE REPRODUCED OR DISTRIBUTED TO PERSONS OTHER THAN THE RECIPIENT.

iShares® and BlackRock® are registered trademarks of BlackRock, Inc., or its subsidiaries in the United States and elsewhere. All other trademarks, service marks or registered trademarks are the property of their respective owners.

© 2025 BlackRock Inc. All rights reserved.