

**BlackRock®**

# Voting Choice

Proxy Voting Policy Comparison  
for Institutional Clients

*The proxy voting policies available through BlackRock Voting Choice are the sole property of Egan-Jones Proxy Services, Glass, Lewis & Co., and Institutional Shareholder Services Inc. (ISS). The policy summaries provided by ISS, Glass Lewis, and Egan-Jones are general and high level in nature and are qualified entirely by reference to the full policy documents (including the disclaimers therein) as found on the [Egan-Jones](#), [Glass Lewis](#), and [ISS](#) websites.*

# Egan-Jones Policy Comparison

| Egan-Jones Voting policies can be accessed <a href="#">here</a> |                                                                                                                                             |                                                                                                                                                                                                                                      |                                                                                                                                                                                                                     |
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|                                                                 | BlackRock<br>Investment Stewardship<br>Benchmark Policies                                                                                   | Wealth-Focused Policy                                                                                                                                                                                                                | Blended Policy<br>(formerly standard)                                                                                                                                                                               |
| Policy Focus                                                    | Clients who have granted BlackRock authority to vote on their behalf                                                                        | Bases recommendations on the objective to protect and enhance the wealth of investors as well as a protecting shareholder rights, while generally rejecting broader DEI & ESG concerns                                               | Offers a balanced approach for shareholders who seek a compromise between pure financial focus and ESG considerations.                                                                                              |
| Orientation                                                     | Encouraging sound corporate governance and business practices consistent with long-term financial value creation                            | Prioritizes protecting and enhancing the wealth of investors, generally opposes stakeholder capitalism tenets, and disregards DEI / ESG initiatives, except to the extent such proposals are directly tailored to revenue generation | Aims to balance financial outcomes with governance and some level of environmental stewardship, appealing to a broader range of investors                                                                           |
| Key Policy Highlights:                                          | Board effectiveness, processes, composition – including independence (>50%) <sup>1</sup> , director accountability                          | Scrutinizes board actions that may be seen as prioritizing ESG concerns over immediate financial outcomes                                                                                                                            | Advocates for a board structure comprising at least two-thirds independent directors to ensure unbiased governance and minimize conflicts of interest.                                                              |
| Board                                                           |                                                                                                                                             |                                                                                                                                                                                                                                      |                                                                                                                                                                                                                     |
| Compensation                                                    | Pay policies that reflect a company's strategy, business model and risk appetite, and outcomes aligned with financial performance over time | Advocates for compensation structures that are closely aligned with shareholder wealth enhancement, with heavy emphasis on performance-based incentives.                                                                             | Supports fair and transparent compensation practices that align with both long-term company performance and sustainable business practices.                                                                         |
| Material Sustainability                                         | We appreciate disclosure relating to material sustainability factors, case-by-case assessment of shareholder                                | Opposes sustainability initiatives that do not have a clear and direct link to enhancing shareholder value, including most carbon neutral proposals.                                                                                 | More open to supporting environmental protection initiatives than the Wealth-Focused policy, especially those that can potentially safeguard long-term shareholder value or in cases of underperforming management. |

Source: BlackRock and Egan-Jones

<sup>1</sup> The board director independence percentage indicates where the policy may generally recommend a vote against the election or re-election of any non-independent directors (excluding the CEO) if less than the noted percentage of the shareholder-elected board is independent.

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# Glass Lewis Policy Comparison

| Glass Lewis Voting policies can be accessed <a href="#">here</a> |                                                                                                                                             |                                                                                                                                                                                          |                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                |                                                                                                                                                                                                              |                                                                                                                                                                                                            |                                                                                                                                                                          |                                                                                                                                                                                        |
|------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                  | BlackRock Investment Stewardship Benchmark Policies                                                                                         | Glass Lewis Benchmark Policy                                                                                                                                                             | Corporate Governance Focused Policy                                                                                                                                                                                             | Climate Policy                                                                                                                                                                                                                 | ESG Policy                                                                                                                                                                                                   | Catholic Policy                                                                                                                                                                                            | Public Pension Policy                                                                                                                                                    | Taft-Hartley Policy                                                                                                                                                                    |
| Policy Focus                                                     | Clients who have granted BlackRock authority to vote on their behalf                                                                        | Investment managers and institutional investors looking to drive performance and long-term value creation through the support of market specific, corporate governance best practices    | Investors that prioritize perspectives designed to comply with their fiduciary responsibility to drive performance and economic value                                                                                           | Aligned with Task Force for Climate Related Financial Disclosures (TCFD) principles & targets companies listed in the Climate Action 100+, allows investors to incorporate companies' oversight and reporting of climate risks | Active ownership on ESG issues allows clients to enhance ESG considerations and targets investors who want to target stakeholder focus and a progressive manner                                              | Investors aligned with Task Force for Climate Related Financial Disclosures (TCFD) principles and focused on promoting enhanced climate disclosure and climate-related risk mitigation strategies          | Public pension fund managers & public plan sponsors/trustees                                                                                                             | Taft-Hartley pension funds & investment managers (ERISA), and guidelines are designed for trustees who wish to follow the AFL-CIO guidelines                                           |
| Orientation                                                      | Encouraging sound corporate governance and business practices consistent with long-term financial value creation                            | For best practice market listing standards that promote long-term shareholder value & risk mitigation                                                                                    | Favor governance structures that are most widely recognized as driving performance or enhancing shareholder value                                                                                                               | Strongly focused on the governance that companies establish around material environmental and social risks                                                                                                                     | Enhanced considerations around environmental, social and governance issues                                                                                                                                   | Strongly focused on the governance that companies establish around material environmental risks                                                                                                            | Ensure compliance with the special fiduciary responsibilities of public pension plan sponsor with long-term investment horizons                                          | Worker-owner view of long-term corporate value based on the AFLCIO proxy voting guidelines                                                                                             |
| Key Policy Highlights:                                           |                                                                                                                                             |                                                                                                                                                                                          |                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                |                                                                                                                                                                                                              |                                                                                                                                                                                                            |                                                                                                                                                                          |                                                                                                                                                                                        |
| Board                                                            | Board effectiveness, processes, composition – including independence (>50%) <sup>1</sup> , director accountability                          | Independence, composition, accountability and responsiveness, refreshment, diversity and risk oversight topics                                                                           | Independence, composition, over boarding & attendance, includes no environmental or social considerations                                                                                                                       | Sustainability and climate oversight risk, diversity and risk management, board responsiveness related to SASB materiality                                                                                                     | Board and committee composition, accountability and responsiveness and refreshment, including topics on diversity & stakeholder considerations (board comprises <30% female directors for large and mid-cap) | Sustainability and climate oversight risk, diversity and risk management, board responsiveness related to SASB materiality                                                                                 | Independence, responsiveness & refreshment, diversity considerations and risk oversight (board comprises <30% female directors for large- and mid-cap)                   | Independence, composition, responsiveness and refreshment, including risk oversight (i.e., no vote campaigns)                                                                          |
| Compensation                                                     | Pay policies that reflect a company's strategy, business model and risk appetite, and outcomes aligned with financial performance over time | Alignment of pay and performance, & evaluation of quantitative and qualitative metrics to identify problematic packages, utilizes proprietary pay for performance model to compare peers | Alignment of pay and performance with stronger focus on companies that have a severe and sustained disconnect (3-year look back) between executive pay and performance and will vote against those executive compensation plans | Alignment of pay and performance utilizes proprietary pay for performance model to compare peers, will additionally evaluate if a company has provided a link between compensation, environmental & social criteria            | Alignment of pay and performance utilizes proprietary pay for performance model to compare peers, will additionally evaluate if a company has provided a link on sustainability metrics                      | Alignment of pay and performance utilizes proprietary pay for performance model to compare peers, will additionally evaluate if a company has provided a link between compensation, environmental criteria | Alignment of pay and performance utilizes proprietary pay for performance model to compare peers, a poor grade may lead to an automatic vote against a compensation plan | Alignment of pay and performance utilizes proprietary pay for performance model to compare peers. The policy may vote against pay packages when LTI awards are not link to performance |
| Material Sustainability                                          | We appreciate disclosure relating to material sustainability factors, case-by-case assessment of shareholder proposals                      | Consider shareholder proposals on social, environmental and labor/shareholder rights issues on a case-by-case basis                                                                      | Generally vote in alignment with management on shareholder proposals                                                                                                                                                            | Generally support shareholder proposals advocating on climate and sustainability disclosure                                                                                                                                    | Generally support shareholder proposals advocating on climate, sustainability disclosure & social considerations                                                                                             | Generally support shareholder proposals advocating on climate and sustainability disclosure                                                                                                                | Generally support shareholder proposals advocating on climate, sustainability disclosure & social considerations                                                         | Generally support shareholder proposals advocating sustainability & social considerations, will support all AFL-CIO proposals                                                          |

Source: BlackRock and Glass Lewis

<sup>1</sup> The board director independence percentage indicates where the policy may generally recommend a vote against the election or re-election of any non-independent directors (excluding the CEO) if less than the noted percentage of the shareholder-elected board is independent.

Glass Lewis' proxy voting policies are the property of Glass, Lewis & Co. The above Glass Lewis policy summaries are general and high level in nature and are qualified entirely by reference to the full policy documents (including the disclaimers therein) which can be found on the Glass Lewis' website here <https://www.glasslewis.com/voting-policies-current/>.

# ISS Policy Comparison

| Institutional Shareholder Services (ISS) Voting policies can be accessed <a href="#">here</a> |                                                                                                                                             |                                                                                                                    |                                                                                                                                      |                                                                                                                                           |                                                                                                                                           |                                                                                                                            |                                                                                                                                                                     |                                                                                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                               | BlackRock Investment Stewardship Benchmark Policies                                                                                         | Benchmark Policy                                                                                                   | Sustainability Policy                                                                                                                | Socially Responsible Investment (SRI) Policy                                                                                              | Catholic Faith-Based Policy                                                                                                               | Public Pension Fund Policy                                                                                                 | Taft-Hartley Policy                                                                                                                                                 | Global Board-Aligned Policy                                                                                                                                                                                      |
| Policy Focus                                                                                  | Clients who have granted BlackRock authority to vote on their behalf in accordance with its Benchmark Policies                              | Investment managers and institutional investors of all sizes                                                       | United Nations Principles for Responsible Investment Signatories or similarly aligned investment managers & asset owners             | SRI investment firms, religious groups, charitable foundations and university endowments                                                  | Catholic faith-based investors, including dioceses and Catholic healthcare systems                                                        | Public pension fund managers & public plan sponsors/trustees                                                               | Taft-Hartley pension funds & investment managers (ERISA)                                                                                                            | Investment managers and institutional investors of all sizes who generally follow the board's recommendation around environmental and social matters                                                             |
| Orientation                                                                                   | Encouraging sound corporate governance and business practices consistent with long-term financial value creation                            | "Best practice" governance standards that promote total, long-term shareholder value & risk mitigation             | United Nations Principles for Responsible Investment                                                                                 | The "triple bottom line" value creation model                                                                                             | Economic gain, social justice, environmental stewardship, ethical conduct & teachings of the Catholic Church (USCCB)                      | Long-term financial interests of public plan participants & beneficiaries                                                  | Worker-owner view of long-term corporate value based on the American Federation of Labor and Congress of Industrial Organizations (AFL-CIO) proxy voting guidelines | Widely accepted governance standards that promote total, long-term shareholder value and risk mitigation, with greater deference to management to oversee environmental or social matters                        |
| Key Policy Highlights:<br>Board                                                               | Board effectiveness, processes, composition – including independence (>50%), <sup>1</sup> director accountability                           | Independence (>50%) <sup>1</sup> , composition, accountability and responsiveness                                  | Independence (>50%) <sup>1</sup> , composition, accountability and responsiveness – including on ESG topics                          | Independence (>50%) <sup>1</sup> , composition, accountability and responsiveness – including on ESG topics, excluding US board diversity | Independence (>50%) <sup>1</sup> , composition, accountability and responsiveness – including on ESG topics, excluding US board diversity | Independence (>50%) <sup>1</sup> , composition, accountability and responsiveness                                          | Independence (67%) <sup>1</sup> , composition, accountability and responsiveness                                                                                    | Independence (>50%) <sup>1</sup> , composition, accountability, and responsiveness with deference to management to oversee environmental risks and board diversity                                               |
| Compensation                                                                                  | Pay policies that reflect a company's strategy, business model and risk appetite, and outcomes aligned with financial performance over time | Alignment of pay and performance, presence of problematic compensation practices, shareholder value transfer (SVT) | Alignment of pay and performance, presence of problematic compensation practices, SVT                                                | Alignment of pay and performance including on ESG topics, presence of problematic compensation practices, SVT                             | Alignment of pay and performance including on ESG topics, presence of problematic compensation practices, SVT                             | Alignment of pay and performance, presence of problematic compensation practices, voting power dilution (15%) <sup>2</sup> | Alignment of pay and performance, presence of problematic compensation practices, voting power dilution (10%) <sup>2</sup>                                          | Alignment of pay and performance, presence of problematic compensation practices, SVT                                                                                                                            |
| Material Sustainability                                                                       | We appreciate disclosure relating to material sustainability factors, case-by-case assessment of shareholder proposals                      | Consider shareholder proposals on social, environmental and labor/human rights issues on a case-by-case basis      | Generally support shareholder proposals advocating environmental, social & governance disclosure or universal norms/codes of conduct | Generally support shareholder proposals on social, environmental and labor/human rights issues                                            | Generally support shareholder proposals on social, environmental and labor/human rights issues                                            | Generally support shareholder proposals on social, environmental and labor/human rights issues                             | Generally support shareholder proposals on social, environmental and labor/human rights issues                                                                      | Generally follow the board's recommendation on social, environmental and labor/human rights issues, but will evaluate requests for clearly established reporting standards in the market on a case-by-case basis |

Source: BlackRock and ISS

<sup>1</sup> The board director independence percentage indicates where the policy may generally recommend a vote against the election or re-election of any non-independent directors (excluding the CEO) if less than the noted percentage of the shareholder-elected board is independent.

<sup>2</sup> The compensation voting power dilution indicates where the policy may generally recommend a vote against plans in which the potential voting power dilution exceeds certain thresholds.

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## Want to know more?

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